# U.S. ARMY CORPS OF ENGINEERS UPDATE ON COVID19 RESPONSE

9 April 2020













# **AGENDA**



- > Introduction
- Overview Dr. Christine Altendorf, SES (Chief, Engineering & Construction Division, HQUSACE)
- Concept of Operations Mr. Mike Schultz, SES (Chief, Interagency and International Division, HQUSACE)
- Overview of Conversion Concepts Mr. Wade Doss (Director of Engineering, Huntsville Center)
- Contracting Considerations Ms. Jill Stiglich, SES (Director, Contracting, HQUSACE)
- > Q&A





# **Key Points**

- > We are looking to marshal the support and capability of the industry to help with this crisis
- > Powering Down- Districts are empowered reach out to local leaders and help them to frame options

# **Alternate Care Site Documents**

- Developed by USACE and HHS medical and construction experts to help States and municipalities address potential shortages in medical facilities during the 2020 COVID-19 pandemic
- Intended to assist in assessing and developing potential facilities for suitability as alternate care sites and to rapidly engage contractors to convert and prepare them for medical use.
- ➤ May not fit all circumstances
- ➤ Local & state governments must determine appropriate use of facilities

# **Execution**

- Magnitude and required speed of effort requires Federal, State, and local agencies issue be able to contract work
- The decision is by the State and FEMA!
- Primarily via emergency contracting authorities to local/regional firms (large or small business) with capability to begin immediately and execute the work rapidly
  - Contracted either by USACE or to State and local authorities
  - Governor must request FEMA provide the mission assignment (MA) to USACE
  - FEMA must provide USACE the MA under our Emergency Support Functions (ESFs) to be the executing agent
    - Example: NY was a directive from FEMS

U.S. ARMY CORPS OF ENGINEERS (AS OF: 09-APR 1100)





USACE

### **ADMINISTRATIVE**

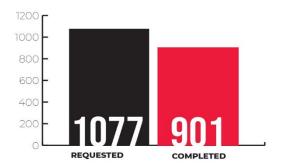
MISSION 40 OPEN: 40 CLOSED: 0

CUMULATIVE \$1.7B MA: \$1.7B NEPP FUNDING: \$2.1M

**ENGAGED** 

DEPLOYED: 2,078 PERSONNEL / SUPPORTING: 15,000

### **ASSESSMENTS**



### **ALTERNATE CARE FACILITY TOTAL BED COUNT**



### **ALTERNATE CARE FACILITY CONSTRUCTION**



**ARENA TO HEALTHCARE (A2HC)** 

500 Assess Complete 23 Sites Selected 13,902 Beds 10 Pending Awarded



### **HOTEL/DORMS TO HEALTHCARE (H2HC)**

401 Assess Complete 14 Sites Selected 1,804 Beds 7 Pending Contracts

Contracts

# **ARENA TO HEALTHCARE (A2HC)**

500/609

**Assessments** Complete













Potential Beds

### **HOTELS/DORMS TO HEALTHCARE (H2HC)**

401/468

**Assessments** Complete

1.804









Potential Beds



### **ENGINEERED SOLUTION PLANS**

Approved site adaptations must be accomplished in as little as 5 days and at most 2 weeks to align with state projected virus infection peaks.

# 4 STANDARD DESIGNS









College Dorm

Hotel

Sports Arena

Center

All 4 designs can be adapted to serve COVID and NON-COVID patients.

### **PROJECT TRANSFERS TO STATE STATUS**



O of 20 complete





# PHASES- CONCEPT OF OPERATION



# Plan

Lead: State / Municipality

- ☐ Identify existing available facilities
- ☐ Assess for suitability
- USACE provides technical advice/assistance under FEMA Mission Assignment (MA) Critical Public Facilities PRT
- Existing utilities and infrastructure (electric, power, water, HVAC, IT,...)
- Obtain rights / ownership (i.e. Lease facility)
- Determine construction agent

# **Build**

Lead: USACE (w/ MA) / State / Municipalities

- Convert/Retro-fit existing structure
  - ✓ Hotel, dorm, or apartment building
  - ✓ Arena or convention center
- Enable conversion of facility to support identified facility type
- Main Functions supply & auxiliary power, washable floors & walls, negative pressure HVAC, nurse's station, IT infrastructure
- ☐ Stafford Act emergency contracting authorities, utilizing local, capable business(es); Construction contracts.

# Supply

Lead: FEMA / HHS / State / Municipality / Other

- Procure, Install, and Configure medically unique equipment
- Meets end-state requirements
- FEMA would task to either HHS or DLA to procure and install

# Staff

Lead: State / Municipality

☐ Expect to be critical path

<sup>\*</sup>Contracts will be executed primarily via emergency contracting authorities to local/regional firms (large or small business) which have the capability to begin immediately and execute the work rapidly- under contract either to USACE or to State and local authorities as determined by the States and FEMA.



# ALTERNATE CARE FACILITY (ACF) ROLL UP



Status	MSC	Facility Name	Location	COVID or NON-COVID	Туре	# Beds	Award Date	Start Date	Complete Date	Comp. %
Α	NAD	Javits Center	NYC, NY	COVID	A2HC	2,100	25-Mar-20	30-Mar-20	8-Apr-20	99%
Α	NAD	Westchester County Center	White Plains, NY	COVID	A2HC	110	27-Mar-20	27-Mar-20	17-Apr-20	42%
Α	LRD	McCormick Place	Chicago, IL	COVID	A2HC	3,000	28-Mar-20	30-Mar-20	24-Apr-20	80%
Α	NAD	SUNY Stony Brook	Stony Brook, NY	NON-COVID	A2HC	1,038	29-Mar-20	29-Mar-20	19-Apr-20	82%
Α	LRD	Sherman Hospital	Elgin, IL	COVID	H2HC	283	29-Mar-20	30-Mar-20	24-Apr-20	40%
Α	LRD	Metro South Medical Center	Blue Island, IL	COVID	H2HC	550	29-Mar-20	30-Mar-20	24-Apr-20	40%
Α	NAD	SUNY Old Westbury	Westbury, NY	NON-COVID	A2HC	1,024	29-Mar-20	31-Mar-20	19-Apr-20	51%
Α	LRD	TCF Center	Detroit, MI	COVID	A2HC	970	31-Mar-20	1-Apr-20	9-Apr-20	98%
Α	SPD	Gibson Medical Center	Albuquerque, NM	COVID	H2HC	200	3-Apr-20	4-Apr-20	18-Apr-20	33%
Α	LRD	Westlake Hospital	Chicago, IL	COVID	H2HC	361	4-Apr-20	5-Apr-20	24-Apr-20	15%
Α	LRD	Suburban Collection Showplace	Novi, MI	COVID	A2HC	1,100	5-Apr-20	6-Apr-20	20-Apr-20	5%
Α	LRD	Music City Center	Nashville, TN	COVID	A2HC	1,004	5-Apr-20	6-Apr-20	30-Apr-20	4%
Α	SPD	Colorado Convention Center	Denver, CO	COVID	A2HC	2,000	5-Apr-20	6-Apr-20	27-Apr-20	7%
Α	SPD	Miyamura High School	Gallup, NM	COVID	A2HC	50	5-Apr-20	6-Apr-20	20-Apr-20	12%
Α	SPD	Porterville Dev. Center	Porterville, CA	COVID	A2HC	246	5-Apr-20	6-Apr-20	22-Apr-20	2%
Α	SAD	Miami Beach Convention Ctr	Miami, FL	COVID	A2HC	450	6-Apr-20	7-Apr-20	20-Apr-20	10%
Α	LRD	Gateway Shopping Convention Ctr	Memphis, TN	COVID	A2HC	243	6-Apr-20	7-Apr-20	29-Apr-20	0%
Α	MVD	Wisconsin State Fair (Milwaukee)	West Allis, WI	COVID	A2HC	754	7-Apr-20	8-Apr-20	18-Apr-20	0%
Α	NAD	East Orange General Hospital	East Orange, NJ	COVID	H2HC	250	7-Apr-20	8-Apr-20	18-Apr-20	0%
Α	NWD	Quality Inn, St Louis	Florissant, MO	COVID	H2HC	120	8-Apr-20	8-Apr-20	12-Apr-20	1%
Α	SPD	The Ranch Events Complex	Loveland, CO	COVID	A2HC_	1,060	8-Apr-20	9-Apr-20	16-Apr-20	0%

ASSESSMENTS
1,077 REQUESTED 901 COMPLETED

TENTATIVE 26 FACILITIES 13,957 BEDS

PENDING 16 FACILITIES 5,562 BEDS USACE DESIGN/STATE EXECUTED 20 FACILITIES 6,869 BEDS

USACE EXECUTED
21 FACILITIES 16,913 BEDS



# RECOMMENDED FACILITY CONSIDERATIONS



# **All Facilities**

- Within 10 miles/30 min of permanent medical hospital, HazWaste disposal, linen/laundry, pharmacy
- ADA compliant only to current ADA compliance of existing facility
- Facility templates and standards are adapted from DoD UFC criteria.
- Municipality and Construction Agent must discuss and agreed upon use of local municipality/county/state standards
- State or City Owned Property Preferred.
- Cost estimates
  - Do not include real estate, lease acquisition, restoration costs post-medical use
  - Are minimum costs for renovation/construction and IO&T. Actual costs developed when site adapting each facility.

# **Hotel to Healthcare (H2HC) Specific**

- Built/Renovated after 1990 (mitigate lead paint/asbestos)
- Single Room with attached Bathroom
- Install exhaust on Exterior walls if needed
- Sprinklered and meets Fire Code
- Modern Power 3-Phase, 3-Wire

# Arena to Healthcare (A2HC) Specific

- Existing redundant power or emergency power
- Can be modified or supplemented to meet Fire Code.
- Stage temporary facilities on perimeter (including med waste, sanitary, soiled linen, hand washing, med supply/pharmacy)
- Modern Power 3-Phase, 3-Wire w/ temp power supplemented to patient care areas on floor



# USACE TERMINOLOGY FOR COVID-19 PERFORMANCE WORK STATEMENTS (PWS)



Patient	Acuity	Clinical Differentiation		Recommended Facility Solution per PWS's			
Diagnosis	**	Impacting the Facility Design	Category & NFPA 101 Classification	Hotel/Barracks	Arena		
COVID Positive	Acute*	Airborne Infectious On Ventilator	Cat 2 Plus* (General/Critical Care) Non-Ambulatory	Single Patient Space Negative Pressure Room Line of Sight to Patient (vision panel / camera	Single Patient Space Negative Pressure Pod Line of Sight to Patient (Vision panel)		
COVID Positive or Presumed Positive (pending test)	Non- Acute	Airborne Infectious Not On Ventilator. May require supplemental oxygen	Cat 3 (Basic Care) Ambulatory	Single Patient Space No negative pressure Isolation by floor/room Line of sight not required (cameras to reduce contact)	Single Patient Space Negative Pressure Pod Line of sight not required		
NON-COVID	N-COVID  Non- Acute  Not airborne infectious Ambulatory  Cat 3 (Basic Cat Ambulatory)		Cat 3 (Basic Care) Ambulatory	No Special Requirements – No negative pressure. Multi-patient room permissible Line of sight not required	No Special Requirements – No negative pressure. Multi-patient bays permissible. Line of sight not require		
NON-COVID	Acute	Not airborne infectious May require medical support spaces not in ACF.	Cat 2 (General Care) Non-Ambulatory	Typical Med/Surg May not be appropriate for ACF*	Typical Med/Surg May not be appropriate for ACF*		
NON-COVID	Critical	Intense medical needs beyond Cat 2 Plus. Multiple Comorbidity	Cat 1 (Critical Care) Non-Ambulatory	Hospital ICU/AII/PE ACF not intended for full Category 1 Provisions.	Hospital ICU/AII/PE ACF not intended for full Category 1 Provisions		
Care Facility (AC		ork Statement for Alternate	NOTES  * Category 2 Plus applies NFPA 99 Category 2 considerations (General Care – risk of minor injury) plus additional				

- H2HC Acute or B2HC Acute

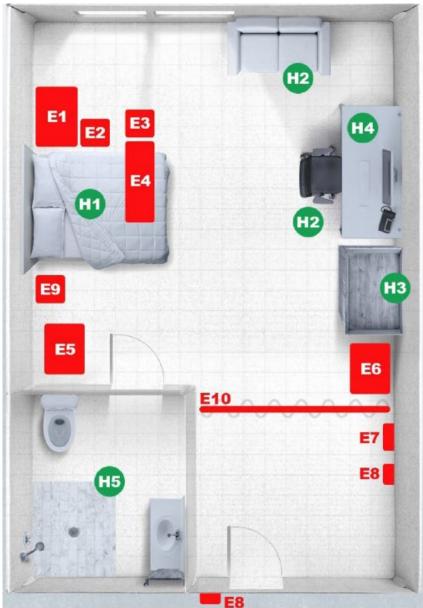
- H2HC Non-Acute or B2HC Non-Acute
- A2HC Acute
- A2HC Non-Acute (NON-COVID)

- \* Category 2 Plus applies NFPA 99 Category 2 considerations (General Care risk of minor injury) plus additional Category 1 provisions (Critical Care risk of major injury or death) as relates to the specific needs of a COVID-positive patient on a ventilator.
- \*\*This column is not intended to represent true clinically defined patient acuity but represents a general categorization (and terminology) used across the PWS's



# **H2HC - HOTEL ROOM to HEALTHCARE ROOM**





### Hotel PROVIDED

H1. HOTEL BED

\*WITH MEDICAL LINENS

H2. HOTEL RECLINING CHAIR/DESK CHAIR

H3. HOTEL WARDROBE

H4. HOTEL DESK

**H5. HOTEL PLUMBING FIXTURES** 

### **ENGINEERING CHANGES**

- REMOVE CARPET
- INSTALL VINYL FLOORING OR EPOXY
- \*REVISE HVAC DUCTING AND HEPA FILTERING
- ADD EMERGENCY BACK-UP POWER & UPS
- ADD ELECTRICAL OUTLETS
- ADD PRIVACY CURTAIN

# <u>SPECIAL MEDICAL EQUIPMENT - TO BE PROVIDED BY OTHERS</u> (NON-USACE)

- E1. VENTILATOR CAPABLE; STORAGE CABINET
- **E2. TELEMETRY/PUMP ON IV STAND**
- E3. STOOL
- **E4. OVER BED TABLE**
- **E5. MOBILE WORK STATION**
- **E6. LINEN HAMPER**
- E7. SHARPS/GLOVES
- **E8. HAND SANITIZER STATION**
- **E9. INFECTIOUS WASTE**
- E10. CUBICLE CURTAIN

# **PHASES**

- 1. SITE (State)
- 2. BUILD (USACE)
- 3. SUPPLY (FEMA)
- 4. STAFF (State)

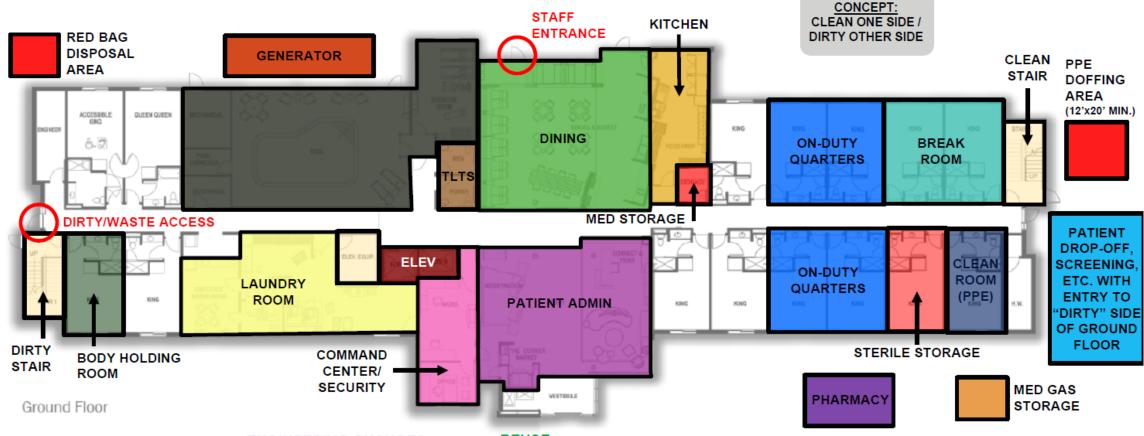
# STANDARD DESIGN

\*COVID Non - COVID Scalable, Tailorable, Site Adaptable



# **H2HC - GROUND FLOOR PLAN**





### STANDARD DESIGN

\*COVID Non-COVID Scalable, Tailorable, Site Adaptable

### ENGINEERING CHANGES

- ALL TYPICAL FLOOR PLAN ADDITIONS
- PLUS GENERATOR

### REUSE

- HOTEL FURNITURE FOR STAFF QUARTERS
- HOTEL KITCHEN
- HOTEL DINING
- HOTEL VESTIBULE
- HOTEL CCTV FOR SECURITY
- HOTEL CARD READERS

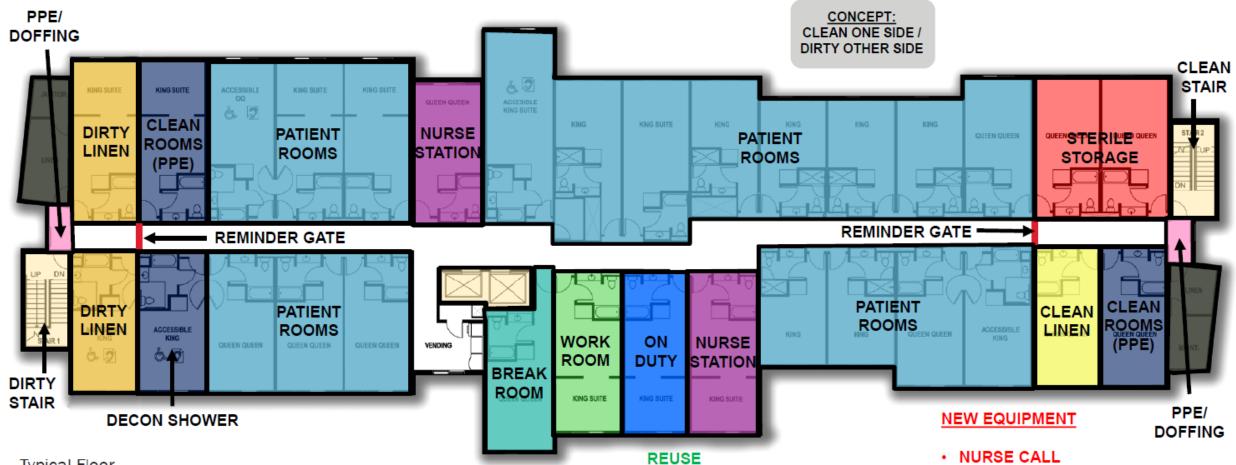
# **NEW EQUIPMENT**

- METAL DETECTOR
- VTC FOR COMMAND CENTER
- CONTROLLED ACCESS
- INFECTIOUS/CLEAN
- REMINDER GATES
- EYE HANDWASH STATIONS

# U.S. ARMY

# **H2HC - TYPICAL FLOOR PLAN**





Typical Floor

### STANDARD DESIGN

\*COVID Non-COVID Scalable, Tailorable, Site Adaptable

## **ENGINEERING CHANGES**

- INSTALL PRESSURE MONITORING
- MODIFY HVAC TO ACHEIVE NEGATIVE PRESSURE (BY FLOOR)
- MODIFIED ELEVATOR CONTROLS

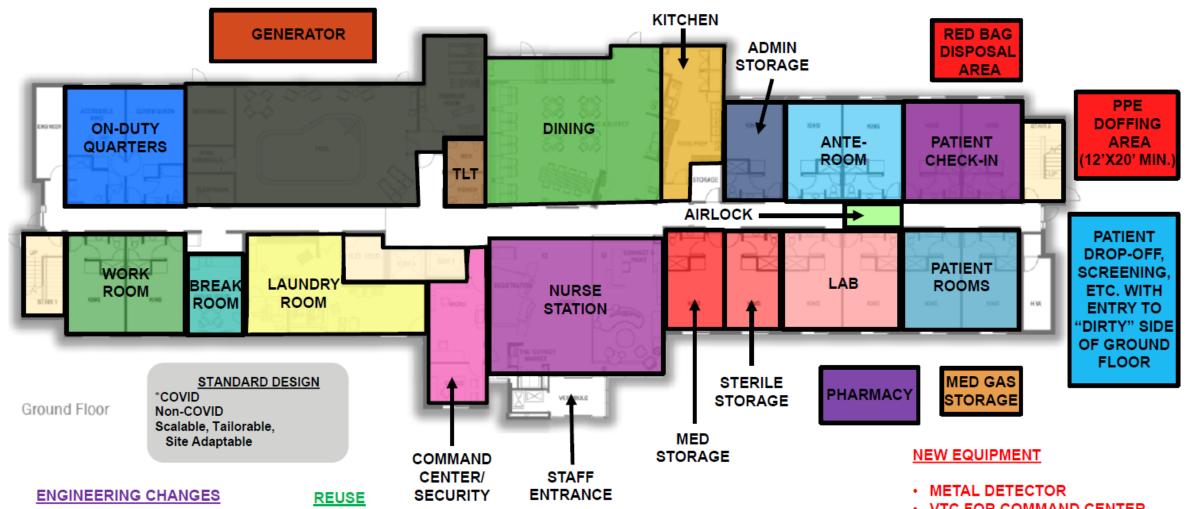
- HOTEL WIFI
- HOTEL PHONE SYSTEM
- HOTEL INHOUSE NETWORK/TVS
- HOTEL ICE MACHINE/VENDING
- HOTEL PACKAGED HVAC

- STORAGE SHELVING
- WORKSTATIONS
- MED DISPENSING UNITS
- **#TBD VENTILATORS / FLOOR**
- "CRASH" CART / FLOOR
- REMINDER GATES
- EYE HANDWASH STATIONS



# **H2HC - GROUND FLOOR PLAN – OPTION 2**





- ALL TYPICAL FLOOR PLAN ADDITIONS
- PLUS GENERATOR

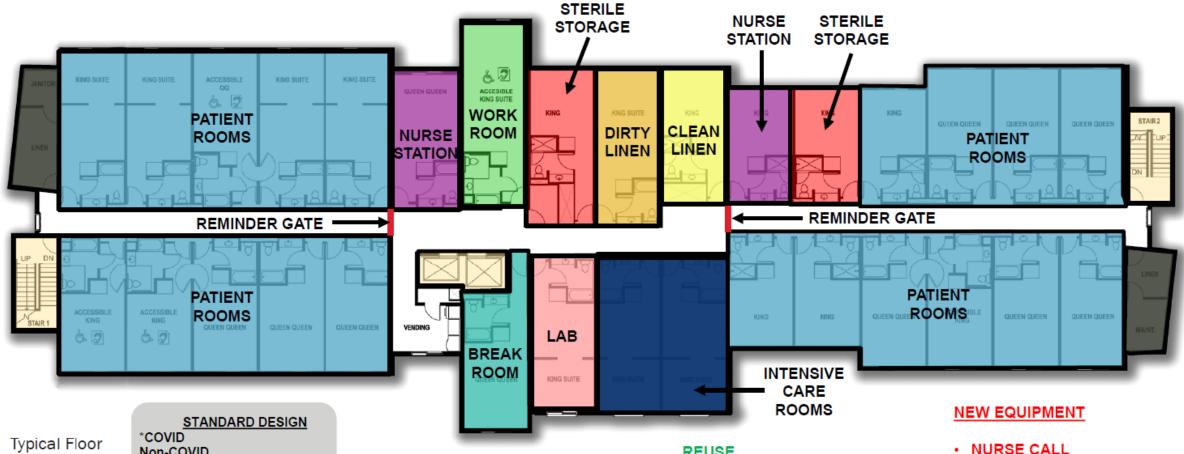
- HOTEL FURNITURE FOR STAFF QUARTERS
- HOTEL KITCHEN
- HOTEL DINING

- HOTEL VESTIBULE
- HOTEL CCTV FOR SECURITY
- HOTEL CARD READERS
- VTC FOR COMMAND CENTER
- CONTROLLED ACCESS
- INFECTIOUS/CLEAN
- REMINDER GATES
- EYE HANDWASH STATIONS



# **H2HC - TYPICAL FLOOR PLAN - OPTION 2**





Non-COVID Scalable, Tailorable, Site Adaptable

### **ENGINEERING CHANGES**

- INSTALL PRESSURE MONITORING
- MODIFY HVAC TO ISOLATE BY FLOOR
- MODIFIED ELEVATOR CONTROLS

### REUSE

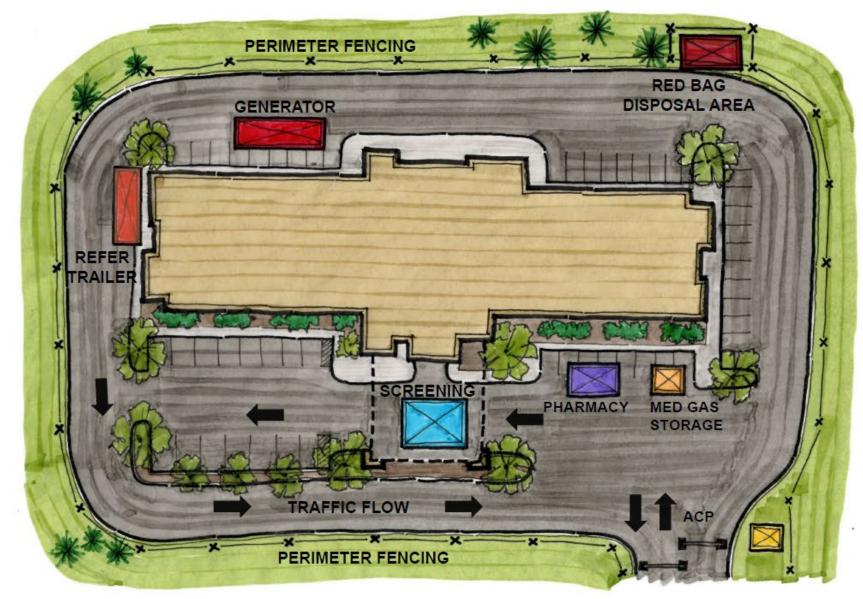
- HOTEL WIFI
- HOTEL PHONE SYSTEM
- HOTEL INHOUSE NETWORK/TVS
- HOTEL ICE MACHINE/VENDING
- HOTEL PACKAGED HVAC

- STORAGE SHELVING
- WORKSTATIONS
- MED DISPENSING UNITS
- **#TBD VENTILATORS / FLOOR**
- "CRASH" CART / FLOOR
- REMINDER GATES
- EYE HANDWASH STATIONS



# **H2HC – SITE IMPROVEMENT PLAN**





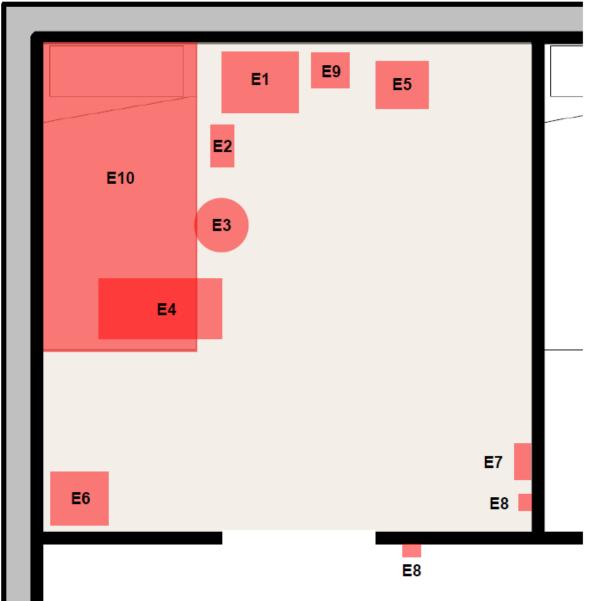
# **ENGINEERING CHANGES**

- ADD PERIMETER FENCING
- ADD GENERATOR
- ADD PATIENT SCREENING TENT
- ADD EXTERIOR PHARMACY
- ADD MED GAS STORAGE
- ADD ACCESS CONTROL POINT (ACP)
- ADD RED BAG DISPOSAL AREA



# A2HC TYPICAL POP-UP CARE SPACES





### **ENGINEERING CHANGES**

- 1. ADD HVAC DUCTING AND HEPA FILTERING
- 2. ADD EMERGENCY BACK-UP POWER
- 3. ADD ELECTRICAL OUTLETS
- 4. ADD DATA OUTLETS
- 5. ADD PLUMBING

## **NEW EQUIPMENT**

- E1. VENTILATOR CAPABLE; STORAGE CABINET
- **E2. TELEMETRY/PUMP ON IV STAND**
- E3. STOOL
- **E4. OVER BED TABLE**
- **E5. MOBILE WORK STATION**
- **E6. LINEN HAMPER**
- E7. SHARPS/GLOVES
- **E8. HAND SANITIZER STATION**
- **E9. INFECTIOUS WASTE**
- E10. PATIENT BED



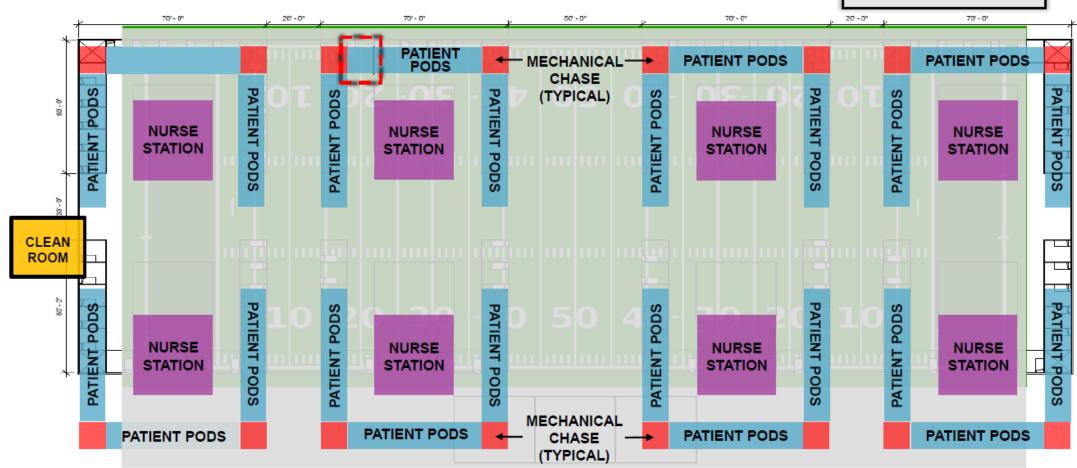
**Bedside Toilet** 



# **A2HC TYPICAL LAYOUT**



- 1 NURSE STATION FOR EACH 15 PATIENTS
- TOTAL OF 120 PODS



### **FACILITY PROVIDED**

FIELD HOUSE ICE
 MACHINE

### **ENGINEERING CHANGES**

- ALL TYPICAL FLOOR PLAN ADDITIONS
- ADD GENERATOR

### MEDICAL EQUIPMENT

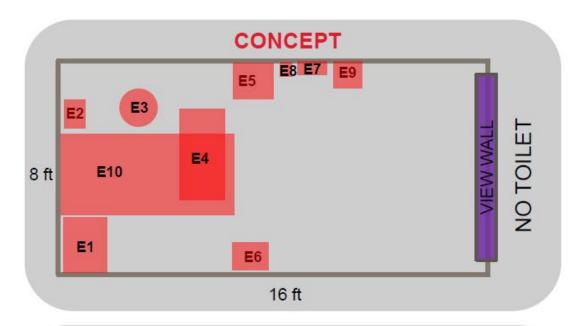
- ALL TYPICAL FLOOR
   PLAN ADDITIONS
- NURSE CALL

- STORAGE
- WORKSTATIONS
- MED DISPENSING UNITS



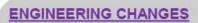
# **A2HC CONTAINERIZED OPTION**









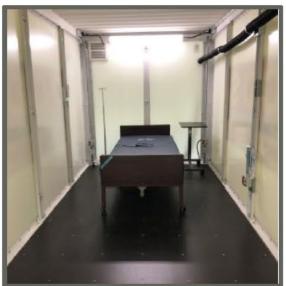


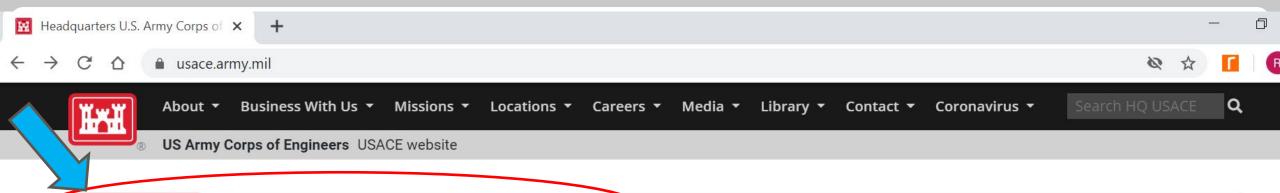
- Field modified isolation room entry door
- Add louver with gravity damper and balancing damper
- Add exhaust fan with HEPA filtering
- · Add mounted lighting
- · Add emergency back-up power
- · Add electrical and data outlets
- Add washable wall and floor covering

### MEDICAL EQUIPMENT

- E1. Ventilator capable: Storage Cabinet
- E2. Telemetry/Pump on IV Stand
- E3. Stool
- E4. Over bed table
- E5. Mobile work station
- E6. Linen hamper
- E7. Sharps/Gloves
- E8. Hand sanitizer station
- E9. Infectious waste
- E10. Patient bed







**HOT INFO** 

Contractor Response to COVID-19 | COVID-19 Info



# Links

# Policy & Guidance

**WRDA Public Comment Period** 



Business With Us ▼

Missions ▼ Locations ▼

Careers ▼

Media ▼

Library ▼

Contact ▼ Coronavirus ▼

US Army Corps of Engineers USACE website

/ Business With Us / Contracting

### **Hot Info**

Businesses can help during COVID-19: click here for information regarding the Disaster Response Registry and see below for more information! E-mail questions or concerns regarding COVID-19 Contracting Issues to: COVIDContractingQuestions@usace.army.mil.

### **Contact Us**

Click here to e-mail questions or concerns regarding COVID-19 Contracting Issues.

### **Useful Links**

USACE Coronavirus Alternate Care Site Documents COVID-19 DoD Business Resources Website State Emergency Management **Agency Points of Contact USACE** Opportunities on beta.SAM.gov **USACE Vendor Guide for Contract** Opportunities on Beta.SAM.Gov System for Award Management Procurement Technical Assistance Centers for Businesses

# From the Director of Contracting:

JSACE COVID-19 Market Research Request:

Vendors with the ability to perform pply items 1, 2 and 3 below are requested to send capabilities statements to our dedicated COVID-19 Contracting manuox at this link.

- 1. "Build-out" or retrofit of existing space (arenas, convention centers, dormitories, hotels, or other facilities) into alternate care facilities
- 2. Field Medical Units
- 3. Temporary Medical Enclosures

Please Note: Decisions regarding use of hotels, arenas and similar facilities are made at the State level. If you are offering these types of facilities, please contact the applicable State. Click here for a FEMA website that provides points of contact for each State.

Vendors of other supplies and services are welcome to submit capability or interest statements regarding support of the USACE COVID-19 Response.

All interested parties are requested to register at the SAM.gov website under the "Disaster Registry" tab. Click here to learn more about the Disaster Registry.

Due to the volume of submissions, individual responses are not possible.



# **COVID-19 Mailbox Data**



# What happens when I hit send?

# Email is sent.

You've put together your response and attached your capabilities statement. You've hit send and now you're waiting.



### **Human Read and Entered**

A Procurement Analyst team reads each email individually. They find the key information points, and enter it in a database along with your capabilities statement.



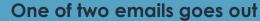
## **Available for Review**

- As soon as the record is entered, it is available to everyone in USACE.
- Each day, the entire database is downloaded to an excel file for easy filtering and searching.
- Updated information is available instantly as well.



# **COVIDContracting Inbox**

An automatic response is generated, thanking you for your input. The email enters a queue to be assigned to an analyst, read, and entered.



#1 Thank You Email

If all the critical information was found, you get an automated thank you email.

#2 More Information Email

If the analyst didn't see your

- · DUNS number
- State willing to perform OR
- Immediate execution/inventory an automatic email will ask you for MORE INFORMATION.

# You Receive and Respond

When the automatic email for more information comes, you reply all with the response. The analyst that sent it gets a copy.



# **CONTRACTING – COMMON QUESTIONS**



- 1. How is USACE approaching the Stafford Act provisions to utilize local businesses at time of emergency?
- 2. What is the process of determining which agencies (e.g., State, City, Federal agencies (GSA, FEMA, DHS, USACE) work which procurement (e.g., Supply/Services/Construction)? We are noticing that every state is doing things differently to meet COVID19 requirements.
- 3. I am a firm with the capabilities to help support the Alternate Care Facility mission with enclosures, modules, containerized medical spaces, etc. I sent a message to the COVIDContracting@usace.army.mil email inbox. Why haven't I been contacted yet?
- 4. How do I find out about the contracts that USACE has awarded for Alternate Care Facilities?





# **QUESTIONS**