## AWARDED ACF CONTRACTS

### 38 CONTRACTS

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TCF CENTER – DETROIT, MI
ARENA TO HEALTHCARE (A2HC)

Location: Detroit, MI
MSC: Great Lakes & Ohio River Div. (LRD)
FEMA Region: V
Contractor: Detroit Reg. Conv./COBO Hall
Type: Arena (A2HC)
Patient Type: COVID
Facility Size: 725,000 SF
Bed Capacity: 970
Address: 1 Washington Blvd., Detroit, MI 48226

**Timeline**

- Assessment MA received: 25 MAR 20
- Construction MA received: 30 MAR 20
- Contract Awarded: 31 MAR 20
- Construction Start: 31 MAR 20
- Contractual Completion: 09 APR 20
- Estimated Completion: 09 APR 20
- Actual Completion: 09 APR 20
- Total Construction Duration: 10 Days

Notes: 100% Complete; First patients arrived on 11 APR 20.

**Plans**

- Plans Key:
  - Blue = Patient rooms / beds
  - Pink/Purple: Nurse stations

  *2 Halls:
  - Hall C (depicted on the right): 600 beds with negative pressure for the entire hall
  - Hall E: 370 beds with negative pressure (no O2) for the entire hall

  *Facility is equipped with oxygen lines and negative pressure.

**In Progress Photos**

**Projected Bed Shortfall 07 JUN – 14 JUN**
**MISSOURI ACF AT FLORISSANT– FLORISSANT, MO**
**HOTEL TO HEALTHCARE (H2HC)**

### Alternate Care Facility Overview

- **Location:** Florissant, MO
- **MSC:** Northwest Division (NWD)
- **FEMA Region:** VII
- **Contractor:** Tarlton
- **Type:** Hotel (H2HC)
- **Patient Type:** COVID
- **Facility Size:** 45,000 SF
- **Bed Capacity:** 118
- **Address:** 55 Dunn Rd., Florissant, MO 63031

### Timeline

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<td>Contract Awarded</td>
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<td>Construction Start</td>
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<td>11 APR 20</td>
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<tr>
<td>Total Construction Duration</td>
<td>4 Days</td>
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</table>

**Notes:** 100% Complete; First patient admitted 15 APR.

### Plans Key:

- **Layout of 3rd Floor:** Total of 4 floors with similar layout.

**Notes:**

- 118 Patient Units
- 4 Nurse Stations
- 12 Support Areas

### In Progress Photos

- **COVID Convalescent Patient Room**
- **MG Toy Meets with Contractors**

### Projected Bed Shortfall 07 JUN – 14 JUN
Alternate Care Facility Overview

- **Location:** Anchorage, AK
- **MSC:** Pacific Ocean Division (POD)
- **FEMA Region:** X
- **Contractor:** Nesser-Paug/Vick
- **Type:** Arena (A2HC)
- **Patient Type:** COVID
- **Facility Size:** 196k SF
- **Bed Capacity:** 51 (PH. 1A)
- **Address:** 3550 Providence Drive, Anchorage, AK 99501

Timeline

- **Assessment MA received:** 27 MAR 20
- **Construction MA received:** 07 APR 20
- **Contract Awarded:** 09 APR 20 (PH. 1A)
- **Construction Start:** 09 APR 20 (PH. 1A)
- **Contractual Completion:** 17 APR 20 (PH.1A)
- **Estimated Completion:** 17 APR 20 (PH.1A)
- **Actual Completion:** 17 APR 20 (PH.1A)
- **Total Construction Duration:** 9 Days
- **Notes:** 100% Complete

Heat Map COVID-19

Phase 1A: 51 Beds (aux gym) + Staff Clean Area
57 CTR; 6 USACE Employees

Phase 1B: 34 Beds (Gymnastic Practice area)

Phase 2: 78 Beds erected in Performance Gym Area

Plans

In Progress Photos

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Alternate Care Facility Overview

Location: Wisconsin State Fair Expo Center

MSC: Mississippi Valley Division (MVD)

Executing: Great Lakes & River Division (LRD)

FEMA Region: V

Contractor: Gilbane Building Company

Type: Arena (A2HC)

Patient Type: COVID

Facility Size: 199k SF

Bed Capacity: 530

Address: 640 S. 84th St., West Allis, WI

Timeline

Assessment MA received: 29 MAR 20

Construction MA received: 07 APR 20

Contract Awarded: 07 APR 20

Construction Start: 08 APR 20

Contractual Completion: 18 APR 20

Estimated Completion: 18 APR 20

Actual Completion: 17 APR 20

Total Construction Duration: 10 Days

Notes: 100% Complete

Projected Bed Shortfall 07 JUN – 14 JUN

Notes:

Floor Plan Layout of ACF at WI State Fairgrounds Exposition Hall.

Hall C is shown for Design only so it is not factored into the overall bed capacity.

296 beds with inline oxygen.

234 beds with bottled oxygen.

In Progress Photos

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GIBSON MEDICAL CENTER – ALBUQUERQUE, NM
HOTEL TO HEALTHCARE (H2HC)

Alternate Care Facility Overview

Location: Albuquerque, NM
MSC: South Pacific Division (SPD)
FEMA Region: VI
Contractor: Weil Construction, Inc.
Type: Hotel (H2HC)
Patient Type: COVID
Facility Size: 160,000 SF
Bed Capacity: 200
Address: 5400 Gibson Blvd. SE, Albuquerque, NM 87109

Notes:
- 20 acute COVID Beds
- 180 non-acute COVID Beds
- Converted and restored unoccupied sections of five floors of an Inactive Hospital
- Installed HVAC systems to achieve negative pressure on all floors
- Oxygen lines will run to patient rooms on two floors

Timeline

- Assessment MA received: 17 MAR 20
- Construction MA received: 01 APR 20
- Contract Awarded: 03 APR 20
- Construction Start: 04 APR 20
- Contractual Completion: 18 APR 20
- Estimated Completion: 18 APR 20
- Actual Completion: 18 APR 20
- Total Construction Duration: 15 Days
- Notes: 100% Complete;

Projected Bed Shortfall 07 JUN – 14 JUN

Plans

Notes:
- 20 acute COVID Beds
- 180 non-acute COVID Beds
- Converted and restored unoccupied sections of five floors of an Inactive Hospital
- Installed HVAC systems to achieve negative pressure on all floors
- Oxygen lines will run to patient rooms on two floors

Typical Floor Plan

In Progress Photos
MIYAMURA HIGH SCHOOL – GALLUP, NM
ARENA TO HEALTHCARE (A2HC)

Alternate Care Facility Overview

Location: Gallup, NM
MSC: South Pacific Division (SPD)
FEMA Region: VI
Contractor: Four Winds Joint Venture
Type: Arena (A2HC)
Patient Type: COVID
Facility Size: 12,000 SF
Bed Capacity: 60
Address: 680 Boardman Ave., Gallup, NM 87301

Notes:
100% Complete;

Timeline
Assessment MA received: 17 MAR 20
Construction MA received: 04 APR 20
Contract Awarded: 05 APR 20
Construction Start: 06 APR 20
Contractual Completion: 20 APR 20
Estimated Completion: 19 APR 20
Actual Completion: 19 APR 20
Total Construction Duration: 14 Days

Notes:

Plans

Gym negatively pressurized to safely house patients
Oxygen lines installed to each patient pod

In Progress Photos

Projected Bed Shortfall 07 JUN – 14 JUN
### MIAMI BEACH CONVENTION CENTER – MIAMI BEACH, FL
ARENA TO HEALTHCARE (A2HC)

#### Location:
Miami Beach, FL

#### MSC:
South Atlantic Division (SAD)

#### FEMA Region:
IV

#### Contractor:
The Robins & Morton Group

#### Type:
Arena (A2HC)

#### Patient Type:
COVID

#### Facility Size:
1.4 M SF (overall)

#### Bed Capacity:
450

#### Address:
1901 Convention Center Drive, Miami Beach, FL 33139

### Timeline

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<td>19 APR 20</td>
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<tr>
<td>Total Construction Duration</td>
<td>12 Days</td>
</tr>
</tbody>
</table>

**Notes:**
100% Complete; Completed 5 days early.

### Assessment MA received
17 MAR 20

### Plans

- **Notes:**
  - Zones A, C, D, and half of B total 400 COVID-19 acute care pods
  - Top half of Zone B totals 50 COVID-19 ICU level isolation pods

**Key:**
- Acute Care
- ICU Care

### In Progress Photos

- [Projected Bed Shortfall 07 JUN – 14 JUN](#)
- [Complete Facility](#)

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As of 050800JUN20
**Alternate Care Facility Overview**

- Location: Novi, MI
- MSC: Great Lakes and Rivers Division (LRD)
- FEMA Region: V
- Contractor: Gilbane Federal
- Type: Arena (A2HC)
- Patient Type: COVID
- Facility Size: 250k SF
- Bed Capacity: 250
- Address: 46100 Grand River Ave., Novi, MI 48374

**Timeline**

- Assessment MA received: 30 MAR 20
- Construction MA received: 05 APR 20
- Contract Awarded: 05 APR 20
- Construction Start: 06 APR 20
- Contractual Completion: 20 APR 20
- Estimated Completion: 20 APR 20
- Actual Completion: 20 APR 20
- Total Construction Duration: 15 Days

Notes: 100% Complete; Date Patients Arrived: 24 APR 20.

**Plans**

- Plans Key:
  - Blue = Patient rooms / beds
  - Pink/Purple: Nurse stations

Notes:
- 250 patient units including plumbed oxygen.
- 12 Nurse Stations
- 900 SF Built-In Pharmacy
- Facility is equipped with oxygen lines and negative pressure.

**In Progress Photos**

- National Guard Leadership Tour
- Completed Facility Signage

**Projected Bed Shortfall 07 JUN – 14 JUN**
### PORTERVILLE DEVELOPMENT CENTER – PORTERVILLE, CA

**HOTEL TO HEALTHCARE (H2HC)**

<table>
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<th>Location: Porterville, CA</th>
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<tr>
<td>MSC: South Pacific Division (SPD)</td>
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<tr>
<td>FEMA Region: Region IX</td>
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<tr>
<td>Contractor: Herman Construction Group, Inc.</td>
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<tr>
<td>Type: Hotel (H2HC)</td>
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<td>Patient Type: COVID</td>
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<tr>
<td>Facility Size: Varies</td>
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<tr>
<td>Bed Capacity: 246</td>
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<tr>
<td>Address: 26501 Ave. 140, Porterville, CA 93257</td>
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#### Alternate Care Facility Overview

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<tr>
<th>Timeline</th>
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<tr>
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</tr>
<tr>
<td>Actual Completion</td>
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<tr>
<td>Total Construction Duration</td>
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</table>

**Notes:** 100% Complete;

**Projected Bed Shortfall 07 JUN – 14 JUN**

**Notes:**
6 buildings with an average of 41 beds per building

**Plans**

**In Progress Photos**

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**WESTCHESTER COUNTY CENTER – WHITE PLAINS, NY**

**ARENA TO HEALTHCARE (A2HC)**

### Alternate Care Facility Overview

- **Location:** White Plains, NY
- **MSC:** North Atlantic Division (NAD)
- **FEMA Region:** II
- **Contractor:** Haugland Energy Group, LLC.
- **Type:** Arena (A2HC)
- **Patient Type:** COVID
- **Facility Size:** 60,000 SF
- **Bed Capacity:** 110
- **Address:** 198 Central Avenue, White Plains, NY 10606

### Timeline

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<th>Event</th>
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<tbody>
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<td>Assessment MA received</td>
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<tr>
<td>Construction MA received</td>
<td>23 MAR 20</td>
</tr>
<tr>
<td>Contract Awarded</td>
<td>27 MAR 20</td>
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<tr>
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<td>Contractual Completion</td>
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<td>22 APR 20</td>
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<tr>
<td>Total Construction Duration</td>
<td>27 Days</td>
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</table>

**Notes:** 100% Complete

### Plans

- **Notes:** Site plan - upper location interior with 54 beds - lower location new temporary tents with 56 beds. Floor plans: blue – patient rooms; pink - nurse stations

### In Progress Photos

- Tent Build Out
- Interior Build Out

### Projected Bed Shortfall

- **07 JUN – 14 JUN**
UNITED MEDICAL CENTER – WASHINGTON, DC
ARENA TO HEALTHCARE (A2HC)

Alternate Care Facility Overview

| Location: Washington, D.C. |
| MSC: North Atlantic Division (NAD) |
| FEMA Region: III |
| Contractor: Patriot |
| Type: Arena (A2HC) |
| Patient Type: COVID |
| Facility Size: 140,000 SF |
| Bed Capacity: 6 CMS units |
| Address: 1310 Southern Ave SE, Washington, DC 20032 |

Timeline

| Assessment MA received | N/A |
| Construction MA received | 07 APR 20 |
| Contract Awarded | 08 APR 20 |
| Construction Start | 09 APR 20 |
| Contractual Completion | 22 APR 20 |
| Estimated Completion | 22 APR 20 |
| Actual Completion | 22 APR 20 |
| Total Construction Duration | 14 Days |

Notes: 100% Complete; DC is working on the wrap around services and finishing up the site. Estimated opening of the facility is mid May.

Projected Bed Shortfall 07 JUN – 14 JUN

Plans Key:
- 6 x CMS Set up outside of the UMC in the parking lot.
- CMS’s to be set up inside of a tent.

Notes:
- 06MAY20: Contractor sent Release of Claims to NAB
- 07MAY20 – Present: Working on final close out documents

Submitted Layout for Inside of the Tent – Nurses Stations and Wrap Around Services are being Completed by City of Washington, DC

In Progress Photos

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As of 050800JUN20
## Alternate Care Facility Overview

| Location:  | Paramus, NJ |
| MSC:       | North Atlantic Division (NAD) |
| FEMA Region: | II |
| Contractor: CONTI Federal Services, LLC. |
| Type:      | Arena (A2HC) |
| Patient Type: | NON-COVID |
| Facility Size: | 6,000 SF |
| Bed Capacity: | 30 |
| Address: | 230 E Ridgewood Ave, Paramus, NJ 07652 |

### Timeline

- **Assessment MA received**: 23 MAR 20
- **Construction MA received**: 29 MAR 20
- **Contract Awarded**: 08 APR 20
- **Construction Start**: 09 APR 20
- **Contractual Completion**: 23 APR 20
- **Estimated Completion**: 23 APR 20
- **Actual Completion**: 22 APR 20
- **Total Construction Duration**: 14 Days

**Notes**: 100% Complete;

---

### Plans

**Notes**

Gym is planned to hold 30 beds.

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### In Progress Photos

- Projected Bed Shortfall 07 JUN – 14 JUN
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### Alternate Care Facility Overview

<table>
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<th>Location: Blue Island, IL</th>
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<td>MSC: Great Lakes &amp; Ohio River Div. (LRD)</td>
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<tr>
<td>FEMA Region: V</td>
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<td>Contractor: Clark Construction Group, LLC.</td>
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<tr>
<td>Type: Hotel (H2HC)</td>
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<td>Patient Type: COVID</td>
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<td>Facility Size: 281,256 SF</td>
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<td>Bed Capacity: 585</td>
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<td>Address: 12935 S Gregory St., Blue Island, IL 60406</td>
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### Timeline

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<td>Total Construction Duration</td>
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**Notes:** 100% Complete

### Plans

Notes:

Plans have been adjusted resulting in a slightly lower bed count than what is depicted

### In Progress Photos

- [Projected Bed Shortfall 07 JUN – 14 JUN](#)
- [Rockford, Waukegan, Chicago, Aurora, Gary](#)
SHERMAN HOSPITAL – ELGIN, IL
HOTEL TO HEALTHCARE (H2HC)

Alternate Care Facility Overview

Location: Elgin, IL
MSC: Great Lakes & Ohio River Div. (LRD)
FEMA Region: V
Contractor: Turner Construction Company
Type: Hotel (H2HC)
Patient Type: COVID
Facility Size: 371,000 SF
Bed Capacity: 274
Address: 901 Center St., Elgin, IL 60120

Timeline

- Assessment MA received: 22 MAR 20
- Construction MA received: 27 MAR 20
- Contract Awarded: 29 MAR 20
- Construction Start: 30 MAR 20
- Contractual Completion: 24 APR 20
- Estimated Completion: 23 APR 20
- Actual Completion: 23 APR 20
- Total Construction Duration: 25 Days

Notes: 100% Complete

Projected Bed Shortfall 07 JUN – 14 JUN

Plans

In Progress Photos

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Alternate Care Facility Overview

Location: Chicago, IL
MSC: Great Lakes & Ohio River Div. (LRD)
FEMA Region: V
Contractor: Metro. Pier and Expo. Authority
Type: Arena (A2HC)
Patient Type: COVID
Facility Size: 1.5M SF
Bed Capacity: 3,000
Address: 2301 S King Dr., Chicago, IL 60616

Timeline

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<td>26 MAR 20</td>
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<tr>
<td>Total Construction Duration</td>
<td>26 Days</td>
</tr>
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Notes: 100% Complete; First patient admitted 15 APR 20.

Projected Bed Shortfall 07 JUN – 14 JUN

Plans Key:
Yellow = Patient pods
Pink = Medical areas
Orange = Toilets

Notes:
Hall A has 1750 low acuity beds
Hall B has 750 medium acuity beds
Hall C has 500 low acuity beds

In Progress Photos
### Alternate Care Facility Overview

Location: Hagerstown, MD  
MSC: North Atlantic Division (NAD)  
FEMA Region: III  
Contractor: Clark Construction Group, LLC.  
Type: Hotel (H2HC)  
Patient Type: COVID  
Facility Size: 61,000 SF  
Bed Capacity: 0  
Address: 18601 Roxbury Rd Hagerstown, MD 21746

### Plans

**Plans Key:**  
Refurbish closed correctional facility for COVID prisoners.

**Notes:**  
- Termination letter was issued to the contractor  
- 23 APR 20. Original plan was to provide a bed capacity of 192.

### Timeline

- Assessment MA received: 17 MAR 20  
- Construction MA received: 03 APR 20  
- Contract Awarded: 10 APR 20  
- Construction Start: 13 APR 20  
- Contractual Completion: 24 APR 20  
- Estimated Completion: 24 APR 20  
- Actual Completion: 24 APR 20  
- Total Construction Duration: 12 Days  

**Notes:** At 25% Construction Completion, project was handed over to the state to complete construction.

### In Progress Photos

- Last 24 and Next 24: Finalize contract documents by beginning of next week (week of 11 MAY).
**Alternate Care Facility Overview**

- **Location:** Melrose Park, IL
- **MSC:** Great Lakes & Ohio River Div. (LRD)
- **FEMA Region:** V
- **Contractor:** Bulley & Andrews
- **Type:** Hotel (H2HC)
- **Patient Type:** COVID
- **Facility Size:** 840,000 SF
- **Bed Capacity:** 430
- **Address:** 12225 W Lake St., Melrose Park, IL 60160

**Timeline**

- **Assessment MA received:** 22 MAR 20
- **Construction MA received:** 22 MAR 20
- **Contract Awarded:** 05 APR 20
- **Construction Start:** 06 APR 20
- **Contractual Completion:** 24 APR 20
- **Estimated Completion:** 24 APR 20
- **Actual Completion:** 24 APR 20
- **Total Construction Duration:** 19 Days

**Notes:**

- 100% Complete;
- 90 inline oxygen, med gas, and vacuum
- 218 inline oxygen and vacuum

**Plans**

- **Ground floor (top middle):** Support area
- **First floor (top right):**
  - Low acuity (30 beds)
  - High acuity (15 beds)
- **Second floor (middle left):**
  - Low acuity (20 beds)
  - Medium acuity (40 beds)
- **Third floor (middle center):**
  - Low acuity (5 beds)
  - Medium acuity (44 beds)
- **Fourth floor (middle center):**
  - Low acuity (50 beds)
  - Moderate acuity (46 beds)
- **Fifth floor (middle center):**
  - Low acuity (52 beds)
  - Moderate acuity (48 beds)
- **Sixth floor (middle center):**
  - Low acuity (12 beds)
  - Moderate acuity (37 beds)

**In Progress Photos**

**Projected Bed Shortfall 07 JUN – 14 JUN**

**View of High/Moderate Acuity Patient Space**

As of 050800JUN20
Location: Stony Brook, NY
MSC: North Atlantic Division (NAD)
FEMA Region: II
Contractor: Turner Construction Company
Type: Arena (A2HC)
Patient Type: COVID & NON-COVID
Facility Size: 255,676 SF
Bed Capacity: 1,028
Address: 100 Nichols Road, Stony Brook, NY 11794

Timeline
- Assessment MA received: 18 MAR 20
- Construction MA received: 23 MAR 20
- Contract Awarded/NTP: 29 MAR 20
- Construction Start: 29 MAR 20
- Contractual Completion: 24 APR 20
- Estimated Completion: 26 APR 20
- Actual Completion: 26 APR 20
- Total Construction Duration: 29 Days
- Notes: 100% Complete

Projected Bed Shortfall 07 JUN – 14 JUN

Notes:
- Bed Breakdown
  - 270 COVID,
  - 758 Non-COVID
- Final walkthrough with FEMA and NYS occurred on 25 APR.

In Progress Photos

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**Alternate Care Facility Overview**

| Location: | Denver, CO |
| MSC: | South Pacific Division (SPD) |
| FEMA Region: | VIII |
| Contractor: | ECC Environmental LLC. |
| Type: | Arena (A2HC) |
| Patient Type: | COVID |
| Facility Size: | 584,000 SF |
| Bed Capacity: | 1,243 |
| Address: | 700 14th St., Denver, CO 80202 |

**Timeline**

- Assessment MA received: 19 MAR 20
- Construction MA received: 01 APR 20
- Contract Awarded: 05 APR 20
- Construction Start: 09 APR 20
- Contractual Completion: 27 APR 20
- Estimated Completion: 27 APR 20
- Actual Completion: 24 APR 20
- Total Construction Duration: 16 Days

**Notes:** 100% Complete;

**Projected Bed Shortfall 07 JUN – 14 JUN**

**Plans**

- CLEAN
- HANDWASH STATION AND DRINKING FOUNTAIN
- NUTRITION
- SOILED
- NURSE STATION
- PATIENT ROOM
- BARBITRIC PATIENT ROOM
- RESUSCITATION PATIENT ROOM
- FLEX SPACE
- PHARMACY (ENCLOSED W/ DOOR)
- EXISTING TOILET ROOMS

**In Progress Photos**

- Staff Showers

- [In Progress Photos]

---

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Alternate Care Facility Overview

Location: Old Westbury, NY  
MSC: North Atlantic Division (NAD)  
FEMA Region: II  
Contractor: AECOM Technical Services, Inc.  
Type: Arena (A2HC)  
Patient Type: COVID & NON-COVID  
Facility Size: 207,000 SF  
Bed Capacity: 1,024  
Address: 223 Store Hill Road, Old Westbury, NY 11568

Timeline

- Assessment MA received: 18 MAR 20  
- Construction MA received: 23 MAR 20  
- Contract Awarded: 29 MAR 20  
- Construction Start: 31 MAR 20  
- Contractual Completion: 27 APR 20  
- Estimated Completion: 27 APR 20  
- Actual Completion: 27 APR 20  
- Total Construction Duration: 28 Days  
- Notes: 100% Complete;

Projects Bed Shortfall 07 JUN – 14 JUN

Plans

- Plans Key:  
  - Blue = COVID ventilator-capable layout; 699 total beds  
  - Blue w/ red stripes: COVID non-ventilator capable layout; 221 total beds  
  - Orange: Non-COVID; 104 total beds  
  - 920 COVID  
  - 104 NON-COVID

In Progress Photos

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ST. FRANCIS HOSPITAL – TRENTON, NJ
HOTEL TO HEALTHCARE (H2HC)

Alternate Care Facility Overview

Location: Trenton, NJ
MSC: North Atlantic Division (NAD)
FEMA Region: II
Contractor: TDX Sand Point Services
Type: Hotel (H2HC)
Patient Type: COVID
Facility Size: 6,000 SF
Bed Capacity: 37
Address: 601 Hamilton Ave, Trenton, NJ 08629

Timeline

Assessment MA received: 23 MAR 20
Construction MA received: 29 MAR 20
Contract Awarded: 13 APR 20
Construction Start: 14 APR 20
Contractual Completion: 27 APR 20
Estimated Completion: 28 APR 20
Actual Completion: 28 APR 20
Total Construction Duration: 14 Days
Notes: 100% Complete

Projected Bed Shortfall 07 JUN – 14 JUN

Plans

Notes
4th floor: 11 Rooms, 22 Beds
6th floor: 8 Rooms, 15 Beds
Total 37 Beds

6th Floor
4th Floor

Site Visit Photos

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### Alternate Care Facility Overview

<table>
<thead>
<tr>
<th>Location: Shiprock, NM</th>
<th>Shiprock, NM</th>
</tr>
</thead>
<tbody>
<tr>
<td>MSC: South Pacific Division (SPD)</td>
<td>South Pacific Division (SPD)</td>
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<tr>
<td>FEMA Region: IX</td>
<td>FEMA Region: IX</td>
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<tr>
<td>Contractor: Four Winds Mechanical HTC/AC, Inc.</td>
<td>Contractor: Four Winds Mechanical HTC/AC, Inc.</td>
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<td>Type: Arena (A2HC)</td>
<td>Type: Arena (A2HC)</td>
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<tr>
<td>Patient Type: NON-COVID</td>
<td>Patient Type: NON-COVID</td>
</tr>
<tr>
<td>Facility Size: 7,400 SF</td>
<td>Facility Size: 7,400 SF</td>
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<tr>
<td>Bed Capacity: 40</td>
<td>Bed Capacity: 40</td>
</tr>
<tr>
<td>Address: 1416 Pinon Drive, Shiprock, NM 87402</td>
<td>Address: 1416 Pinon Drive, Shiprock, NM 87402</td>
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### Timeline

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
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</thead>
<tbody>
<tr>
<td>Assessment MA received</td>
<td>04 APR 20</td>
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<tr>
<td>Construction MA received</td>
<td>15 APR 20</td>
</tr>
<tr>
<td>Contract Awarded</td>
<td>17 APR 20</td>
</tr>
<tr>
<td>Construction Start</td>
<td>18 APR 20</td>
</tr>
<tr>
<td>Contractual Completion</td>
<td>01 MAY 20</td>
</tr>
<tr>
<td>Estimated Completion</td>
<td>29 APR 20</td>
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<tr>
<td>Actual Completion</td>
<td>29 APR 20</td>
</tr>
<tr>
<td>Total Construction Duration</td>
<td>14 Days</td>
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</table>

### Notes: 100% Complete

### Plans

- Facility contains:
  - 40 patient cubes
  - Plumbed oxygen to each cube
  - Four nurses' stations
  - No negative pressure

### In Progress Photos

- Projected Bed Shortfall 07 JUN – 14 JUN
- In Progress Photos
NEW BRIDGE-BERGEN MED CTR PARKING LOT - PARAMUS, NJ
ARENA TO HEALTHCARE (A2HC)

Alternate Care Facility Overview

Location: Paramus, NJ
MSC: North Atlantic Division (NAD)
FEMA Region: II
Contractor: DynCorp International
Type: Arena (A2HC)
Patient Type: COVID
Facility Size: 27,000 SF
Bed Capacity: 100
Address: 230 E Ridgewood Ave, Paramus, NJ 07652

Timeline

Assessment MA received 23 MAR 20
Construction MA received 29 MAR 20
Contract Awarded 14 APR 20
Construction Start 15 APR 20
Contractual Completion 29 APR 20
Estimated Completion 29 APR 20
Actual Completion 29 APR 20
Total Construction Duration 15 Days
Notes: 100% Complete;

Plans

Notes
Tent will be erected in parking lot to fit 100 beds.

In Progress Photos

Projected Bed Shortfall 07 JUN – 14 JUN

Notes:
- Tent will be erected in parking lot to fit 100 beds.

In Progress Photos

- Alternate Care Facility Overview
- Plans
- In Progress Photos

Back to Table of Contents
Alternate Care Facility Overview

Location: New York, NY
MSC: North Atlantic Division (NAD)
FEMA Region: II
Type: Arena (A2HC)
Patient Type: COVID
Facility Size: 470,000 SF
Bed Capacity: 2,106
Address: 655 West 34th St., New York, NY 10014.

Timeline

<table>
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<tr>
<th>Event</th>
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<tr>
<td>Assessment MA received</td>
<td>22 MAR 20</td>
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<tr>
<td>Construction MA received</td>
<td>23 MAR 20</td>
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<tr>
<td>Contract Awarded</td>
<td>25 MAR 20</td>
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<tr>
<td>Construction Start</td>
<td>30 MAR 20</td>
</tr>
<tr>
<td>Contractual Completion</td>
<td>30 APR 20</td>
</tr>
<tr>
<td>Estimated Completion</td>
<td>30 APR 20</td>
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<tr>
<td>Actual Completion</td>
<td>24 APR 20</td>
</tr>
<tr>
<td>Total Construction Duration</td>
<td>26 Days</td>
</tr>
</tbody>
</table>

Notes: 100% Complete; First patient arrived 11 APR 20.

Plans

Plans Key:
Blue: Patient rooms / beds
Pink/Purple: Nurse stations

Notes
1st floor: 652 beds with 1,304 bed surge capacity
3rd Floor: 946 bed with 1,892 bed surge capacity
Also includes 508 beds with 1,016 bed surge capacity (FMS area)

In Progress Photos

Projected Bed Shortfall 07 JUN – 14 JUN

Back to Table of Contents
The Ranch Events Complex – Loveland, CO

Arena to Healthcare (A2HC)

Alternate Care Facility Overview

Location: Loveland, CO
MSC: South Pacific Division (SPD)
FEMA Region: VIII
Contractor: AECOM Tech. Services LLC
Type: Arena (A2HC)
Patient Type: COVID
Facility Size: 374,000 SF
Bed Capacity: 192
Address: 5280 Arena Cir, Loveland, CO 80538

Timeline

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<thead>
<tr>
<th>Event</th>
<th>Date</th>
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<td>Assessment MA received</td>
<td>03 APR 20</td>
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<tr>
<td>Construction MA received</td>
<td>10 APR 20</td>
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<tr>
<td>Contract Awarded</td>
<td>08 APR 20</td>
</tr>
<tr>
<td>Construction Start</td>
<td>11 APR 20</td>
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<tr>
<td>Contractual Completion</td>
<td>10 MAY 20</td>
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<td>Estimated Completion</td>
<td>01 MAY 20</td>
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<td>Actual Completion</td>
<td>01 MAY 20</td>
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<tr>
<td>Total Construction Duration</td>
<td>21 Days</td>
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</table>

Notes: 100% Complete

Projected Bed Shortfall 07 JUN – 14 JUN

192 single beds (8’x8’) with internal/external nurse break areas, restrooms/shower

In Progress Photos

State Turnover Walk Through

Completed Patient Rooms

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CHINLE COMMUNITY CENTER (NAVAJO NATION) – CHINLE, AZ
ARENA TO HEALTHCARE (A2HC)

Alternate Care Facility Overview

Location: Chinle, AZ
MSC: South Pacific Division (SPD)
FEMA Region: IX
Contractor: Weil Construction, Inc.
Type: Arena (A2HC)
Patient Type: NON-COVID
Facility Size: 15,000 SF
Bed Capacity: 50
Address: US 191, Mile 448, Chinle, AZ, 86503

Notes: 100% Complete
Assessment MA received 04 APR 20
Construction MA received 15 APR 20
Contract Awarded 17 APR 20
Construction Start 18 APR 20
Contractual Completion 01 MAY 20
Estimated Completion 01 MAY 20
Actual Completion 01 MAY 20
Total Construction Duration 14 Days

Projected Bed Shortfall 07 JUN – 14 JUN

Notes:
Facility will contain
• 50 patient cubes
• Plumbed oxygen to each cube
• Six nurses’ stations
• No negative pressure

In Progress Photos

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EAST ORANGE GENERAL HOSPITAL – EAST ORANGE, NJ
HOTEL TO HEALTHCARE (H2HC)

Alternate Care Facility Overview

Location: East Orange, NJ
MSC: North Atlantic Division (NAD)
FEMA Region: II
Contractor: Cutting Edge LLC
Type: Hotel (H2HC)
Patient Type: COVID
Facility Size: 40,000 SF
Bed Capacity: 250
Address: 240 Central Ave, East Orange, NJ 07018

Timeline

<table>
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<tr>
<th>Event</th>
<th>Date</th>
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<tbody>
<tr>
<td>Assessment MA received</td>
<td>23 MAR 20</td>
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<tr>
<td>Construction MA received</td>
<td>29 MAR 20</td>
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<tr>
<td>Contract Awarded</td>
<td>07 APR 20</td>
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<tr>
<td>Construction Start</td>
<td>09 APR 20</td>
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<tr>
<td>Contractual Completion</td>
<td>05 MAY 20</td>
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<td>05 MAY 20</td>
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<td>Actual Completion</td>
<td>03 MAY 20</td>
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<tr>
<td>Total Construction Duration</td>
<td>25 Days</td>
</tr>
</tbody>
</table>

Notes: 100% Complete

Plans

Notes
6 floors planned for use for capacity totaling 250 beds

In Progress Photos

Projected Bed Shortfall 07 JUN – 14 JUN

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WALTER E. WASHINGTON CONV. CNTR – WASHINGTON, D.C.
ARENA TO HEALTHCARE (A2HC)

Alternate Care Facility Overview

- **Location:** Walt. Wash. Conv. Center
- **MSC:** North Atlantic Division (NAD)
- **FEMA Region:** III
- **Contractor:** Hensel Phelps Construction Co.
- **Type:** Arena (A2HC)
- **Patient Type:** COVID & NON-COVID
- **Facility Size:** 2,300,000 SF
- **Beds Capacity:** 443
- **Address:** 801 Mt Vernon PL. NW, Washington, D.C. 20001

Timeline

- Assessment MA received: 17 MAR 20
- Construction MA received: 07 APR 20
- Contract Awarded: 16 APR 20
- Construction Start: 22 APR 20
- Contractual Completion: 08 MAY 20
- Estimated Completion: 08 MAY 20
- Actual Completion: 08 MAY 20
- Total Construction Duration: 17 Days
- Notes: 100% Complete

Projected Bed Shortfall 07 JUN – 14 JUN

Notes:
- 29 APR 20: Contract definitized
- Executed changes AA, AB, AC, and AD
- 11 MAY 20: Press conference with DC mayor
- 12 MAY 20: AAR

Plans

- **Plans Key:**
  - Set up beds on the Lower level (Hall A) only.

- **Notes:**
  - 29 APR 20: Contract definitized
  - Executed changes AA, AB, AC, and AD
  - 11 MAY 20: Press conference with DC mayor
  - 12 MAY 20: AAR

In Progress Photos
Alternate Care Facility Overview

<table>
<thead>
<tr>
<th>Location: St. Croix, USVI</th>
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<tbody>
<tr>
<td>MSC: South Atlantic Division (SAD)</td>
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<tr>
<td>FEMA Region: II</td>
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<tr>
<td>Contractor: CONTI Federal Services, LLC.</td>
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<tr>
<td>Type: Hotel (H2HC)</td>
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<tr>
<td>Patient Type: COVID</td>
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<tr>
<td>Facility Size: 44,788 SF</td>
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<tr>
<td>Bed Capacity: 24</td>
</tr>
<tr>
<td>Address: Rural Route #1 Box 9200 Kingshill, St Croix 00850 USVI</td>
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Timeline

- Assessment MA received: 12 APR 20
- Construction MA received: 13 APR 20
- Contract Awarded: 17 APR 20
- Construction Start: 24 APR 20
- Contractual Completion: 26 MAY 20
- Estimated Completion: 08 MAY 20
- Actual Completion: 08 MAY 20
- Total Construction Duration: 15 Days

Notes: 100% Complete;

In Progress Photos

- Nurse Cleaning Area
- Finalized Hallway with Patient Rooms

Projected Bed Shortfall 07 JUN – 14 JUN

Plans

- Nurse Station
- Double Occupancy
- Acute Care Rooms
- Admin / Storage Area
Alternate Care Facility Overview

Location: Oklahoma City, OK
MSC: Southwestern Division (SWD)
FEMA Region: VI
FEMA MATO ($) : $2,281,693 (Definitized)
Type: Hospital
Patient Type: COVID
Facility Size: 400,000 SF
Beds: 110 beds
Address: 5501 N Portland, Oklahoma City, OK 73112
KTR: Manhattan Construction Company
Award Amount: CLIN 2 = $2.28M
Definitization Date: 05MAY20 (After 1600 due to Congressional notification requirement)

Timeline

- Assessment MA received: 10 APR 20
- Construction MA received: 23 APR 20
- Contract Awarded: 26 APR 20
- Construction Start: 27 APR 20
- Contractual Completion: 13 MAY 20
- Estimated Completion: 08 MAY 20
- Actual Completion: 08 MAY 20
- Total Construction Duration: 12 Days
- Percent Complete: 100%

Notes: All contractual requirements have been completed by the Contractor.

Plans

Notes:
Construction is complete.
All Punch list items & Final cleaning completed.

Typical Upper Floor Plan

Projected Heat Map + 3 weeks

In Progress Photos

Notes:
Construction is complete.
All Punch list items & Final cleaning completed.
OSU MEDICAL CENTER – TULSA, OK
EXISTING HOSPITAL

Alternate Care Facility Overview

Location: Tulsa, OK
MSC: Southwestern Division (SWD)
FEMA Region: VI
FEMA MATO ($) : $6,018,307 (Definitized)
Type: Hospital
Patient Type: COVID
Facility Size: 74,200 SF
Beds: 125 Rooms
Address: 744 W 9th Street, Tulsa, OK 74127
KTR: Manhattan Construction Company
Award Amount: CLIN 1 = $6.02M
Definitization Date: 05MAY20 (After 1600 due to Congressional notification requirement)

Notes:
All contractual requirements have been completed by the Contractor.

Timeline
Assessment MA received: 10 APR 20
Construction MA received: 23 APR 20
Contract Awarded: 26 APR 20
Construction Start: 27 APR 20
Contractual Completion: 13 MAY 20
Estimated Completion: 10 MAY 20
Actual Completion: 10 MAY 20
Total Construction Duration: 14 Days
Percent Complete: 100%

Notes: All contractual requirements have been completed by the Contractor.

Projected Heat Map + 3 weeks

Plans

Notes:
Construction is complete.
All punch list items & final cleaning have been completed and the substantial completion letter has been sent to the contractor.
Minor training on new equipment continues for facility personnel.

Tele-health Floor Plan
Typical Floor Plan

In Progress Photos
Alternate Care Facility Overview

Location: Eugene, OR
MSC: Northwest Division (NWD)
FEMA Region: X
Contractor: Turner Construction Company
Type: Hotel (H2HC)
Patient Type: COVID
Facility Size: 18,550 SF
Bed Capacity: 42
Address: 100 River Ave, Eugene, OR 97404

Timeline

- Assessment MA received: 03 APR 20
- Construction MA received: 16 APR 20
- Contract Awarded: 17 APR 20
- Construction Start: 18 APR 20
- Contractual Completion: 15 MAY 20
- Estimated Completion: 13 MAY 20
- Actual Completion: 13 MAY 20
- Total Construction Duration: 26 Days
- Notes: 100% Complete

Projected Bed Shortfall 07 JUN – 14 JUN

Notes:
GENERAL LAYOUT (right)
Scope Items:
- Utility upgrade/repair of HVAC/elec./plumbing systems
- Interior renovation of patient/staff/bath rooms
- Upgrade of nurse call system and IT infrastructure
- Upgrade of interior/exterior security features
- Repair existing ext. fencing
- Partitions (COVID/presumed COVID)

Note: COVID/presumed COVID separated by walls/secured doors and constructed partitions

Plans

In Progress Photos

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LOTTER BUILDING MILWAUKEE COUNTY HOC – FRANKLIN, WI
HOTEL TO HEALTHCARE (H2HC)

Alternate Care Facility Overview

Location: Franklin, WI
MSC: Mississippi Valley Div (MVD); Executing: Great Lakes and River Div (LRD)
FEMA Region: V
Contractor: GILBANE
Type: (H2HC)
Patient Type: COVID-19
Facility Size: 17,500 SF
Bed Capacity: 120 (30 low acuity / 90 non acute)
Address: 8885 S. 68th Street, West Allis, WI 53214

Timeline

Assessment MA received 17 APR 20
Construction MA received 30 APR 20
Contract Awarded 30 APR 20
Construction Start 04 MAY 20
Required Delivery 29 May 20
Estimated Completion 21 MAY 20
Actual Completion
Total Construction Days 17 Days
Notes: 100% complete 30 Day period of performance

Plans

- 30 Beds Low-Acuity (K)
- In-Line Bulk Oxygen (K)
- 90 Beds Non-Acute (M, N, P - 30 Beds Each)
- Modify all Dorms to Include Showers
- New 150K Back-Up Generator/ATS
- Modify Staff Support Areas
- Service HVAC and Adjust for Negative Pressure

In Progress Photos

- Completing window “frosting” for the print shop
- HOC Staff transporting bunks into the dormitories

Non-ICU Bed Projection + 30 Days
Alternate Care Facility Overview

Location: Kalispell, MT
MSC: Northwestern Division (NWD)
FEMA Region: VIII
Contractor: TBD
Type: Arena (A2HC)
Patient Type: NON-COVID
Facility Size: 26,250 SF
Bed Capacity: 100
Address: 310 Sunnyview Lane, Kalispell, MT 59901

Timeline

- Assessment MA received: 18 MAR 20
- Construction MA received: 15 APR 20
- Contract Awarded: 05 MAY 20
- Construction Start: 06 MAY 20
- Required Delivery: 26 MAY 20
- Estimated Completion: 26 MAY 20
- Actual Completion: 24 MAY 20
- Total Construction Duration: 21 Days
- Notes: 100% Complete

Plans

310 Sunnyview Lane, Kalispell, MT 59901

In Progress Photos

Projected Bed Shortfall 07 JUN – 14 JUN
### Alternate Care Facility Overview

<table>
<thead>
<tr>
<th>Location: Nashville, TN</th>
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<tbody>
<tr>
<td>MSC: Great Lakes &amp; Ohio River Div. (LRD)</td>
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<tr>
<td>FEMA Region: IV</td>
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<tr>
<td>Contractor: Turner Construction Company (TCCo)</td>
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<tr>
<td>Type: Hospital (H2HC)</td>
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<tr>
<td>Patient Type: COVID</td>
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<tr>
<td>Facility Size: 26,292 sq-ft</td>
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<tr>
<td>Beds: 67</td>
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<tr>
<td>Address: 1818 Albion St. Nashville, TN 37208</td>
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</table>

### Timeline

- Assessment Completed: 10 APR 20
- MATO received: 01 MAY 20
- Contract Awarded: 01 MAY 20
- Construction Start: 04 MAY 20
- Required Delivery: 29 MAY 20
- Estimated Completion: 29 MAY 20
- Actual Completion: TBD
- Total Days: 28

Last 24: 100% Complete. Testing and balancing continues on the 8th floor as well as focusing on the minor punch list.

### Plans Key:
- Patient Spaces
- Nursing Stations

### Notes:
- Left: 2nd Floor – 27 Patient Care Spaces
- Right: 8th Floor – 40 Patient Care Spaces

### In Progress Photos

1) Members of TCCo, USACE, STREAM, NGH, and State Department of Health walked the space for a joint review. 2) Floors waxed and curtains are displayed.
**Alternate Care Facility Overview**

<table>
<thead>
<tr>
<th>Location: Phoenix, AZ</th>
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<tbody>
<tr>
<td>MSC: South Pacific Division (SPD)</td>
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<td>Contractor: Aptim Fed. Serv., LLC</td>
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<tr>
<td>Type: Hotel (H2HC)</td>
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<tr>
<td>Patient Type: COVID</td>
</tr>
<tr>
<td>Facility Size: 219,000 SF</td>
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<tr>
<td>Bed Capacity: 254</td>
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<tr>
<td>Address: 1800 E Van Buren St., Phoenix, AZ 85006</td>
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</table>

**Timeline**

- Assessment MA received: 24 MAR 20
- Construction MA received: 31 MAR 20
- Contract Awarded: 11 APR 20
- Construction Start: 12 APR 20
- Contractual Completion: 31 MAY 20
- Estimated Completion: 31 MAY 20
- Actual Completion: 31 MAY 20
- Total Construction Duration: 50 Days

Notes: 100% Complete; Construction for initial SOW was completed on 02 MAY. Work from add-ons/mods is currently ongoing an expected to be complete by 31 MAY 20.

**Projected Bed Shortfall 07 JUN – 14 JUN**

**Plans**

Notes:
- 1 building with 7 patient floors, not all floors have the same layout. This is an example of the 7th Floor, that shows 2 beds per room, and 52 bed spaces. State ask is 254 beds

- bed space
- staff/admin

**In Progress Photos**

- Image of construction site
- Image of construction progress
- Image of construction crew

**ST. LUKE’S MEDICAL CENTER – PHOENIX, AZ**

HOTEL TO HEALTHCARE (H2HC)
**MEMORIAL HOSPITAL OF TEXAS COUNTY – GUYMON, OK**

**EXISTING HOSPITAL**

### Alternate Care Facility Overview

- **Location:** Guymon, OK
- **MSC:** Southwestern Division (SWD)
- **FEMA Region:** VI
- **FEMA MATO ($)**: $1,575,000
- **Type:** Hospital
- **Patient Type:** COVID
- **Facility Size:** ~8000SF
- **Beds:** 8 Rooms
- **Address:** 520 Medical Drive, Guymon, OK 73942
- **KTR:** Manhattan Construction Company
- **Award Amount:** $1,375,000
- **Definitization Date:** 06/03/20

### Timeline

- **Assessment MA received:** 19 MAY 20
- **Construction MA received:** 22 MAY 20
- **Contract Awarded:** 24 MAY 20
- **Construction Start:** 26 MAY 20
- **Contractual Completion:** 05 JUN 20
- **Estimated Completion:** 05 JUN 20
- **Actual Completion:** 05 JUN 20
- **Total Construction Duration:** 11 Days
- **Percent Complete:** 100%

**Notes:** Final cleaning completed 06/05/20.

### Location Map

**Plans**

**Notes:**

- HVAC commissioning finished w/full validation of the required negative pressure cascade.
- Electrical commissioning completed including cycling on & off of emergency power.
- O&M training conducted on HVAC pressure cascade & gauges, booster fans, HEPA filters & Med-Gas drier ops.
- Final walk through conducted along w/Terminal cleaning & vinyl floor waxing on 06/05/20.

### In Progress Photos

**Floor Plan**
Alternate Care Facility Overview

**Location:** Memphis, TN

**MSC:** Great Lakes and River Div (LRD)
**Executing:** Mississippi Valley Div (MVD)

**FEMA Region:** IV
**Contractor:** AECOM
**Type:** Arena (A2HC)
**Patient Type:** COVID-19
**Facility Size:** 140,000+/- sq ft
**Beds:** 401 (368 PCS, 33 PIU)
**Address:** 495 Union Ave, Memphis, TN 38103

**Notes:**
- Negotiations on HEPA proposal ongoing, pre-final walk with state complete
- 100% complete

**Timeline**

- **Assessment MA received:** 03 APR 20
- **Construction MA received:** 10 APR 20
- **Contract Awarded:** 16 APR 20
- **Construction Start:** 16 APR 20
- **Required Delivery:** 10 JUN 20
- **Estimated Completion:** 10 JUN 20
- **Actual Completion:** 9 JUN 20
- **Total Construction:** 64

**Projected Bed Shortfall 17-23 May**

- Preliminary Site Plan (Floor 3)
- Preliminary Site Plan (Floor 4)
- In Progress Photos

**In Progress Photos**

- 9JUN20: Contractor finishing up final punch list

**Plans**

- Room for Admin or Storage
- 10’ by 10’ Patient Care Pod

**Address:** 495 Union Ave, Memphis, TN 38103

**Projected Bed Shortfall 17-23 May**

- **Location:** Memphis, TN
- **MSC:** Great Lakes and River Div (LRD)
- **Executing:** Mississippi Valley Div (MVD)
- **FEMA Region:** IV
- **Contractor:** AECOM
- **Type:** Arena (A2HC)
- **Patient Type:** COVID-19
- **Facility Size:** 140,000+/- sq ft
- **Beds:** 401 (368 PCS, 33 PIU)
- **Address:** 495 Union Ave, Memphis, TN 38103

**Notes:**
- Negotiations on HEPA proposal ongoing, pre-final walk with state complete
- 100% complete