

CECW-PE

19 March 1999

MEMORANDUM FOR COMMANDERS, MAJOR SUBORDINATE COMMANDS

SUBJECT: Update of Financial Analyses Guidance

1. References: ER 1105-2-100, dated 31 January 1998, Policy and Planning Guidance for Conducting Civil Works Planning Studies.
2. Effective immediately, you are delegated approval authority for financing plans. This is an initial delegation. Further delegations are being considered. Once this delegation process is completed the referenced regulation will be revised accordingly. This authority may be further delegated to district commanders.
3. The referenced regulation provides the basic guidance for financial analysis and is provided for your use as appropriate. The level of detail to be included in a financing plan should be commensurate with the scope and complexity of the project and financing mechanisms being considered. Additionally, the district commander's assessment of financial capability and the Allocation of Funds Table must be included in the Project Cooperation Agreement (PCA) package. The financing plan is considered a working document to be used by the district commander in making his/her capability determination and need not be included in the PCA package.

FOR THE COMMANDER:

Encl

/signed/
RUSSELL L. FUHRMAN
Major General, USA
Director of Civil Works