



**DEPARTMENT OF THE ARMY**  
U.S. ARMY CORPS OF ENGINEERS  
441 G STREET, NW  
WASHINGTON, D.C. 20314-1000

CECW-PC

APR 09 2015

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Model Feasibility Cost Share Agreement (FCSA) for Cost Shared Feasibility Studies Following the 3x3x3 Rule Established by Planning Bulletin 2014-01

1. Reference is made to the enclosed CECW-PC memorandum dated 15 June 2007, Subject: Approval of Model Feasibility Cost Sharing Agreement and Delegation of Approval and Execution Authority for Feasibility Cost Sharing Agreements for Studies of Proposed Projects That Will Require Specific Authorization, for Studies of Modifications That Are Beyond the Scope of the Existing Project Authorization; and for Studies of Projects Authorized Without a Feasibility Study (enclosure 1).
2. Effective immediately, the enclosed model FCSA (enclosure 2) must be used for cost shared feasibility studies (following the 3x3x3 rule established by Planning Bulletin 2014-01) that are undertaken for studies that will require specific authorization, for studies of modifications that are beyond the scope of the existing project authorization; and for studies of projects authorized without a completed feasibility study.
3. The FCSA provides that within 15 days of execution of the agreement, the non-federal sponsor must provide \$25,000 for initiation of the study, with the requirement to provide additional funds if needed to develop the project management plan (PMP). For those studies for which there is already a PMP, as well as once the PMP is developed for studies that are new starts, the non-federal sponsor must provide its proportional funding and/or in-kind contributions consistent with federal funding.
4. Note that both the Government's and the non-federal sponsor's costs for participation on the Study Coordination Team and costs of audits are not included in the shared study costs for cost sharing purposes. While not included in shared study costs, the Government's costs for audits and participation on the Study Coordination Team are funded with study funds and included in calculating the maximum federal study cost of \$1.5 million under the 3x3x3 rule.
5. Note also that the Government's full-federal costs of the independent external peer review panel are funded with study funds but are not included in shared study costs or in the calculation of the maximum federal study cost.
6. The Attachment to the FCSA includes optional language. Use of this optional language, as appropriate, is not considered a deviation.

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7. The procedures for coordinating, review, approval, and execution of FCSAs and FCSA amendments are addressed in paragraph 3, 4 and 5 of the referenced 15 June 2007 memorandum. The Certificate of Authority, Certification Regarding Lobbying, and the Non-Federal Sponsor's Self-Certification of Financial Capability for the FCSA should be included as a part of the FCSA package. These documents can found at the following Corps website:

[http://www.usace.army.mil/Missions/CivilWorks/ProjectPartnershipAgreements/ppa\\_for\\_ms.aspx](http://www.usace.army.mil/Missions/CivilWorks/ProjectPartnershipAgreements/ppa_for_ms.aspx)

8. The Headquarters Regional Integration Team should be advised of any signing ceremony requested by the non-federal sponsor, particularly if the presence of the Assistant Secretary of the Army for Civil works is requested. Any signing ceremony should not be scheduled until the FCSA has been approved.



Theodore A. Brown, P.E.  
Chief, Planning and Policy Division  
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