

Lessons Learned

- ▶ Apply risk-based decision making early on
 - Initial work included many models, surveys, and objectives that required time and resources and contributed to long study time.
- ▶ Use transparent process that involves numerous diverse stakeholders
 - Diversity and complexity of multiple stakeholders requires time, communication, and flexibility when trying to align to the federal mission and processes
- ▶ Document, document, document
 - Involve vertical team in all policy discussion through the study
- ▶ Treat Sponsors as team members



Northwestern Division Lessons Learned

- Early Vertical Team coordination/policy vetting on lands and land value issues within the Columbia River basin
- Early and full engagement of RE on study teams; need to improve quality/completeness of RE Plans
- Watershed scale projects need to be screened to manageable level early in study process.
- NGO sponsorship has complexities that require greater HQ alignment but provide strong partnership opportunities in ecosystem restoration for the future.

