

PILOT PROJECT LESSONS LEARNED

Availability of project delivery team. Priorities for projects need to be set upfront. Planning Technical Lead needs to be 75%-100% (workload) project dedicated to meet schedule demands.

Funding is a DRIVER. A SMART project needs sufficient money upfront to support the intense workload necessary to meet deadlines.

Vertical team input. Input from decision makers early in the process avoids issues later (e.g., economics and ship simulation widening decision).

Continuous ATR. Helped avoid major issues later (economic and environmental models, etc.)

Risk Workshop. Having risk workshop at the beginning of the study helps team focus funding and efforts on priority issues, as well as continue to update risks and adjust accordingly.

Decision Log. Spreadsheet format is useful.

Information Sharing. Method needs to be established.

