

# Lessons Learned / After Action Report

**What was supposed to happen?**

**Why did it happen that way?**

**What did happen?**

**How will we improve next time?**

Cost & Schedule Growth

FCSA: \$7.9M & 5 yrs

Current: \$11.2M & 9 yrs

Adaptation to Changes in Civil Works Program

Restoration in an Urban Environment

Restoration in an Semi-arid Environment  
(Mediterranean)

Tremendous Public Involvement

Adopt SMART Planning principles

- 3 year funding plan
- Greater emphasis on change management and risk management
- Early alignment on policy issues

- Early vertical integration
- Manage risk/change via MEGA Project Governance

- Cost per acre is a major factor; future urban studies need to address real estate costs.
- Further consideration of full range of Value to the Nation benefits

- Availability of Local Native Plants: Will need to cultivate a supply of native seeds and plants.
- Education and expertise is limited for semi-arid ecosystem restoration

- Stakeholder oversight group during design and construction; Public Outreach & Volunteer Programs



**U.S. ARMY**



**BUILDING STRONG – TOGETHER!**