

# Leaders Emeritus 2012

Opening Remarks

LTG Thomas P. Bostick

53<sup>rd</sup> Chief of Engineers and  
Commanding General,  
United States Army Corps  
of Engineers



®

US Army Corps of Engineers  
**BUILDING STRONG**®



# SECARMY's Top Priorities

**AMERICA'S ARMY:**  
THE STRENGTH OF THE NATION™

1. Ensure a highly capable force within evolving budgetary constraints
2. **Transform the Institutional Army**
3. **Build the Army of 2020 ( POM 14-18 )**
4. **Enhance Army Activities in the Asia-Pacific region**
5. Fund reset and modernization
6. Champion Soldiers, Civilians, and Families
7. Strengthen information assurance and cybersecurity
8. Ensure accountability
9. **Develop energy solutions**
10. Finalize Arlington National Cemetery reforms



SOLDIERS • FAMILIES • ARMY CIVILIANS

**ARMY STRONG.**™



**BUILDING STRONG**®

# CSA's Top Priorities

**AMERICA'S ARMY:**  
THE STRENGTH OF THE NATION™

1. Provide trained, equipped, and ready forces to **win the current fight** while maintaining responsiveness for unforeseen contingencies
2. Develop the force of the future, **Army 2020**, as part of Joint Force 2020 – a versatile mix of capabilities, formations, and equipment
3. Sustain our high-quality **All-Volunteer Army** – Soldiers, Civilians, and Families – in the Active and Reserve Components
4. Adapt **leader development** to meet our future security challenges in an increasingly uncertain and complex strategic environment
5. Foster continued commitment to the **Army Profession**, a noble and selfless calling, founded on the bedrock of trust



SOLDIERS • FAMILIES • ARMY CIVILIANS

**ARMY STRONG.**™



**BUILDING STRONG**®

# Army Strategic Issues

- Current Operations
- Health of the Force
- Sequestration



SOLDIERS \* FAMILIES \* ARMY CIVILIANS

ARMY STRONG.™

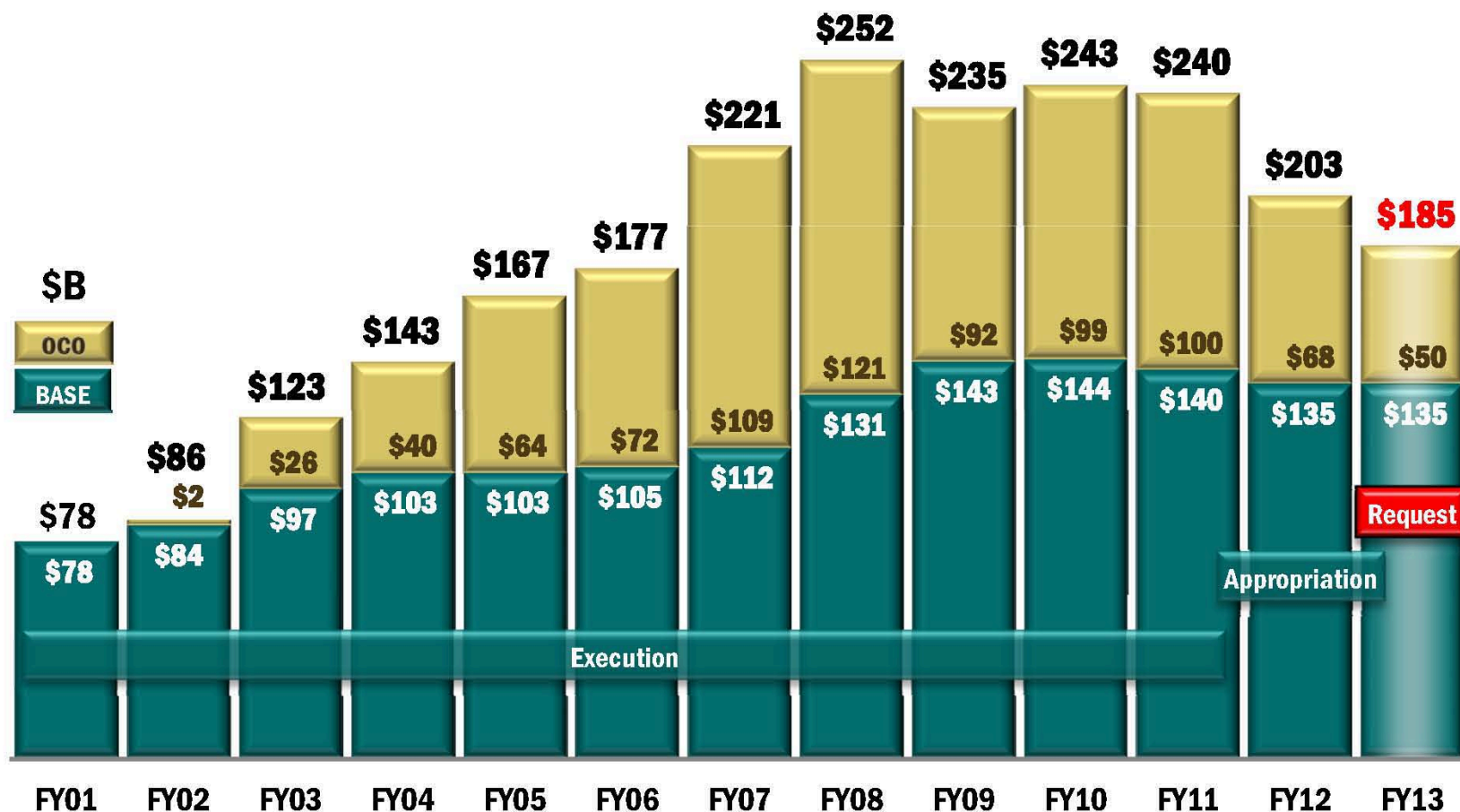


BUILDING STRONG®



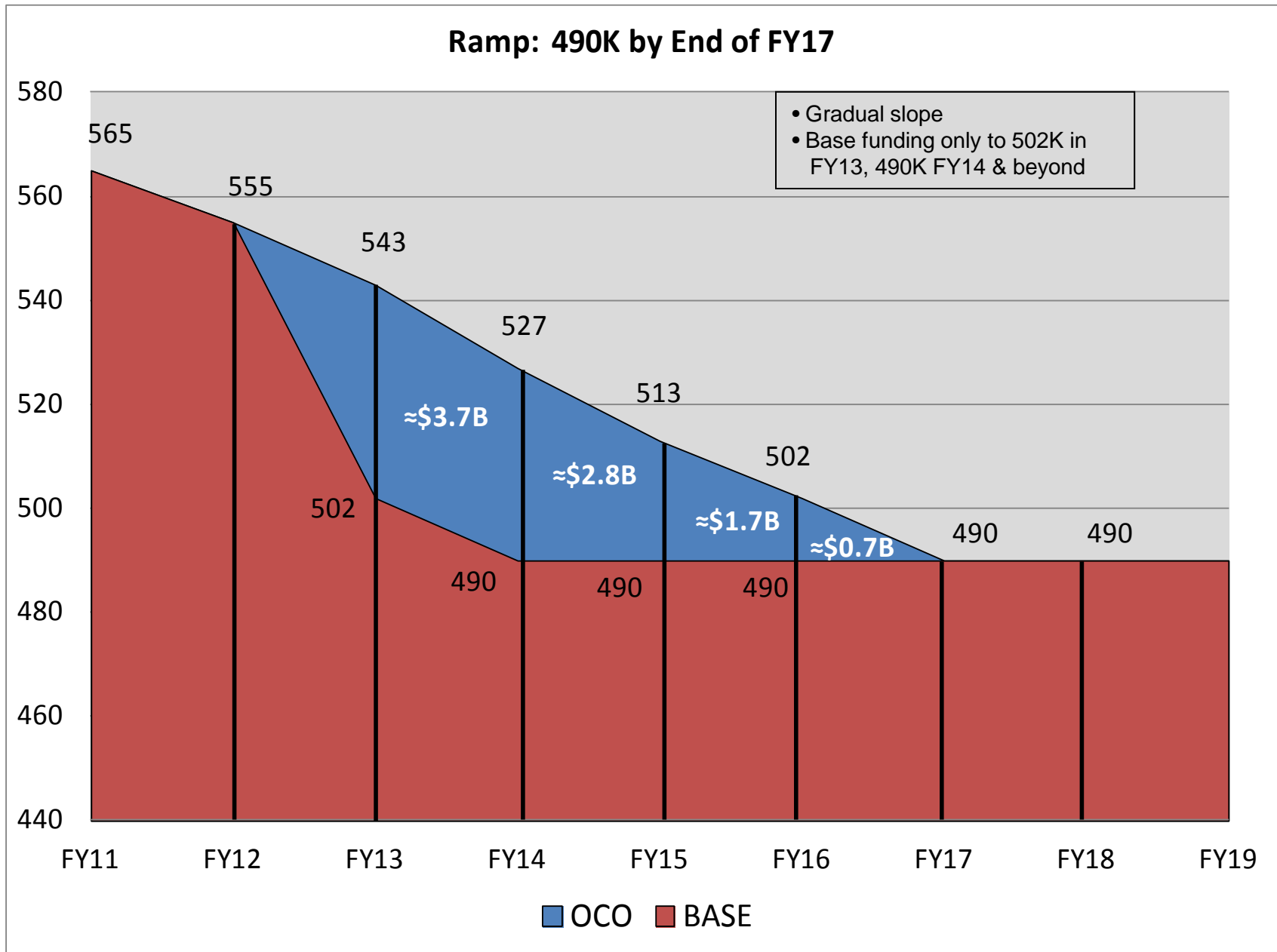
# Army Budget Trends

FY 2001 – FY 2011 Execution  
 FY 2012 Appropriation  
 FY 2013 Request



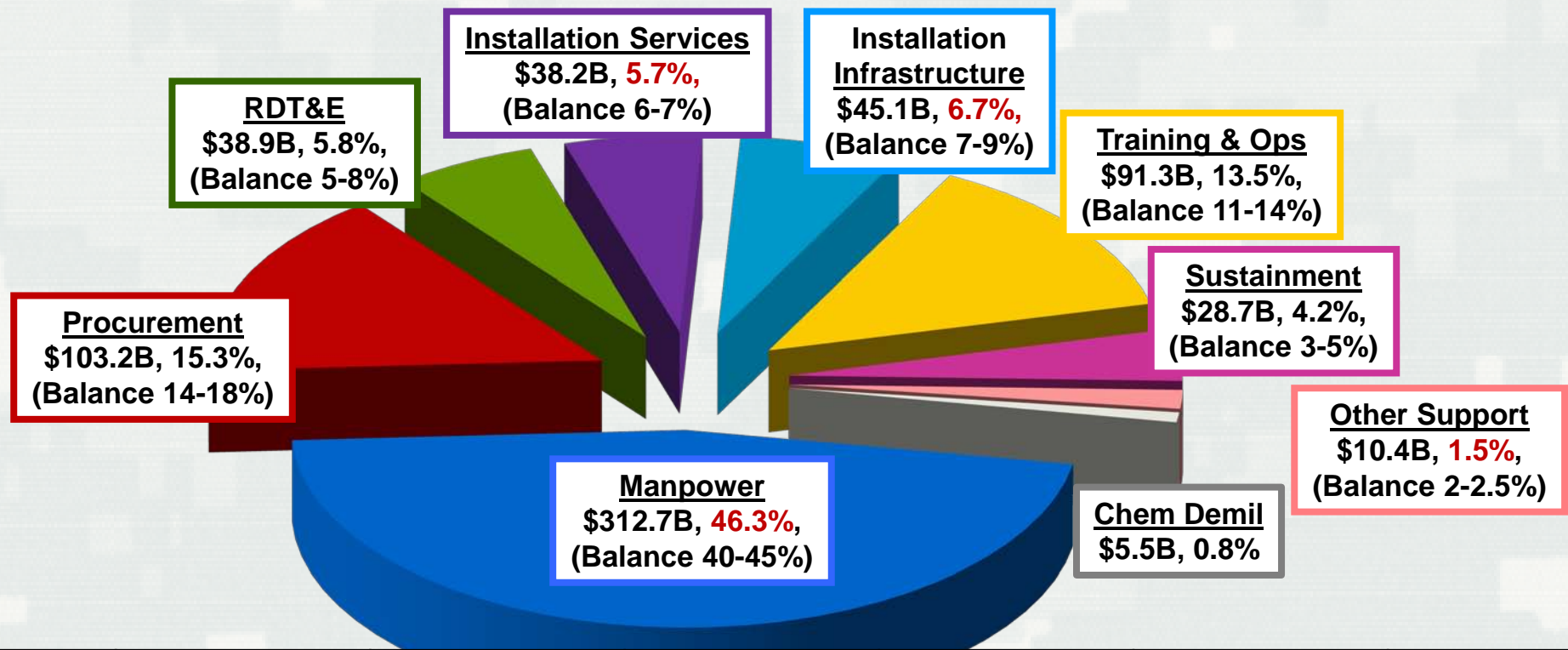
Numbers are in nominal dollars and may not add due to rounding

# Drawdown Ramp – AC Manning Perspective



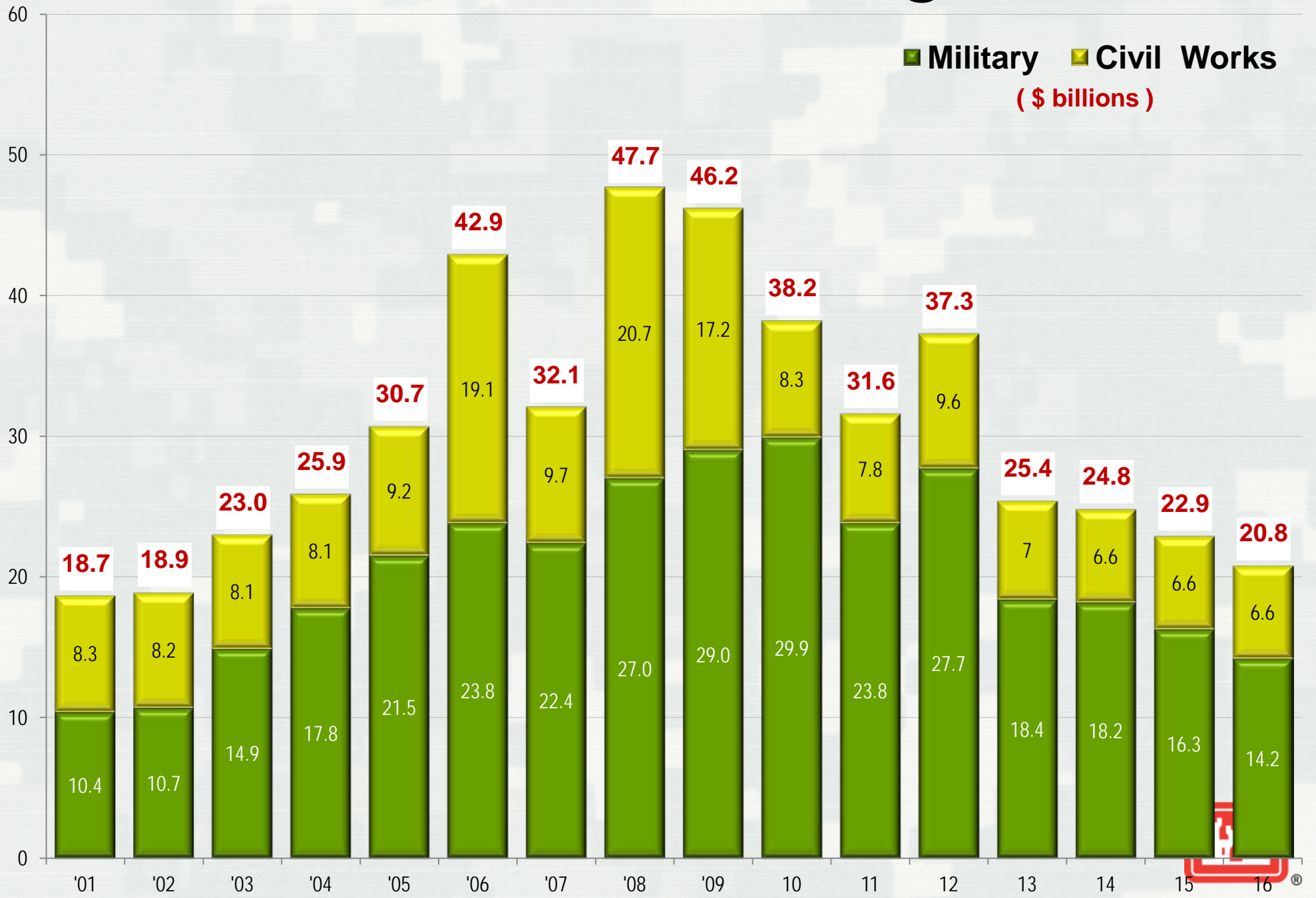
• Note: Data points are as of the end of each Fiscal year, 30 September

# Value Analysis Categories



|                 | FY14          | FY15          | FY16          | FY17          | FY18          | FY14-18        |
|-----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Mil. Manpower   | \$60.6B 45.7% | \$61.5B 46.2% | \$62.4B 46.6% | \$63.5B 46.6% | \$64.6B 46.5% | \$312.7B 46.3% |
| Procurement     | \$18.6B 14.0% | \$19.3B 14.5% | \$20.7B 15.4% | \$21.6B 15.8% | \$23B 16.6%   | \$103.2B 15.3% |
| RDT&E           | \$9.2B 6.9%   | \$9B 6.7%     | \$7.7B 5.8%   | \$7B 5.1%     | \$6B 4.4%     | \$38.9B 5.8%   |
| Instal'n Svc.   | \$7.7B 5.8%   | \$7.4B 5.5%   | \$7.4B 5.5%   | \$7.8B 5.7%   | \$7.9B 5.7%   | \$38.2B 5.7%   |
| Instal'n Infra. | \$9.5B 7.2%   | \$8.8B 6.6%   | \$8.7B 6.5%   | \$8.9B 6.5%   | \$9.1B 6.6%   | \$45.1B 6.7%   |
| Training/Ops    | \$18B 13.5%   | \$18.1B 13.6% | \$18.1B 13.5% | \$18.4B 13.5% | \$18.8B 13.5% | \$91.3B 13.5%  |
| Sustainment     | \$5.3B 4.0%   | \$5.6B 4.2%   | \$5.7B 4.3%   | \$6B 4.4%     | \$6.1B 4.4%   | \$28.7B 4.2%   |
| Other Support   | \$2.1B 1.6%   | \$2.1B 1.6%   | \$2.1B 1.5%   | \$2.1B 1.5%   | \$2.1B 1.5%   | \$10.4B 1.5%   |
| Chem Demil      | \$1.5B 1.1%   | \$1.1B 0.8%   | \$0.9B 0.7%   | \$1B 0.7%     | \$1B 0.7%     | \$5.5B 0.8%    |

# The USACE Program



Fiscal Year

**BUILDING STRONG®**



# National Priorities



---

**BUILDING STRONG®**

*“I’ll use the money we’re no longer spending on war to pay down our debt and put more people back to work – rebuilding **roads and bridges; schools and runways.** After two wars that have cost us thousands of lives and over a trillion dollars, it’s time to do some nation-building right here at home.”*

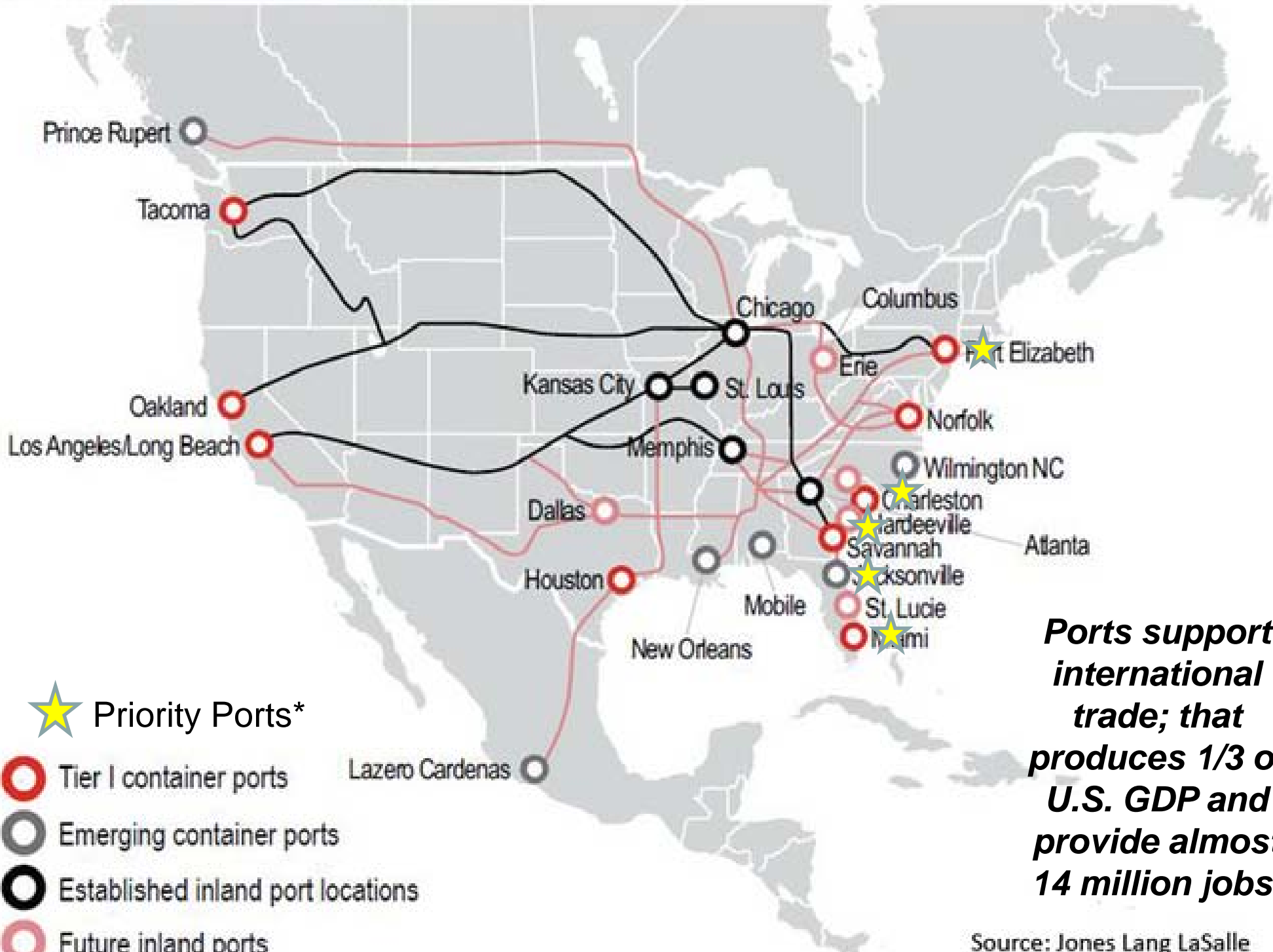
**- President Barack Obama,**  
Remarks to the Democratic National Convention



---

**BUILDING STRONG®**

# Inland port connections



**Ports support international trade; that produces 1/3 of U.S. GDP and provide almost 14 million jobs.**

Source: Jones Lang LaSalle

\* White House We Can't Wait Initiative

# Inland Waterway Navigation System

***USACE has a construction backlog of \$62 billion, while receiving roughly \$2 billion a year in construction funding (includes all USACE Federal infrastructure).***

Upper Mississippi

Missouri

Illinois

Ohio

Arkansas

White

Cumberland

Tennessee

Black

Black Warrior

Red

Tombigee

Alabama

Atchafalaya

Mobile

Gulf

Lower Mississippi

Intracoastal

Waterway

60% of nation's grain exports

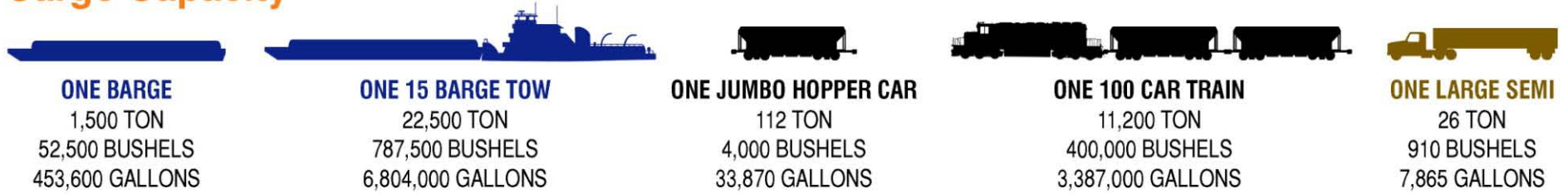
22% of coal used for electricity generation

22% of domestic petroleum and petroleum products

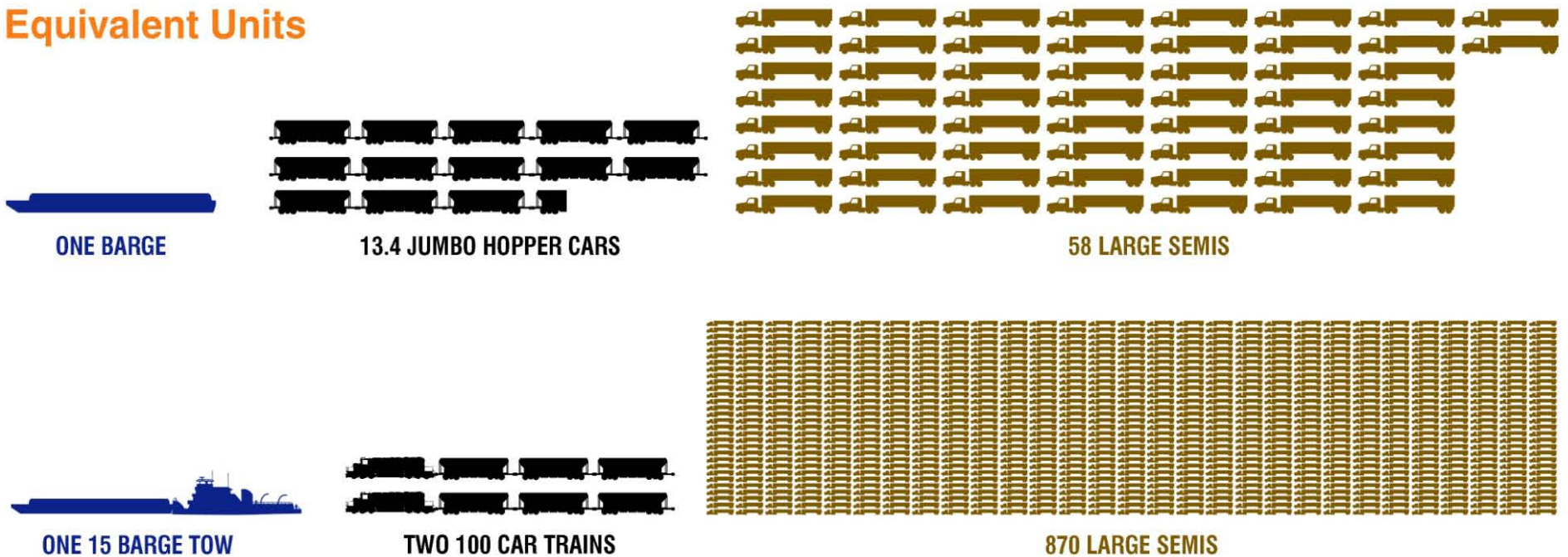
624 million tons of cargo annually (\$70 billion back into economy)

# Compare...

## Cargo Capacity



## Equivalent Units



## Equivalent Lengths



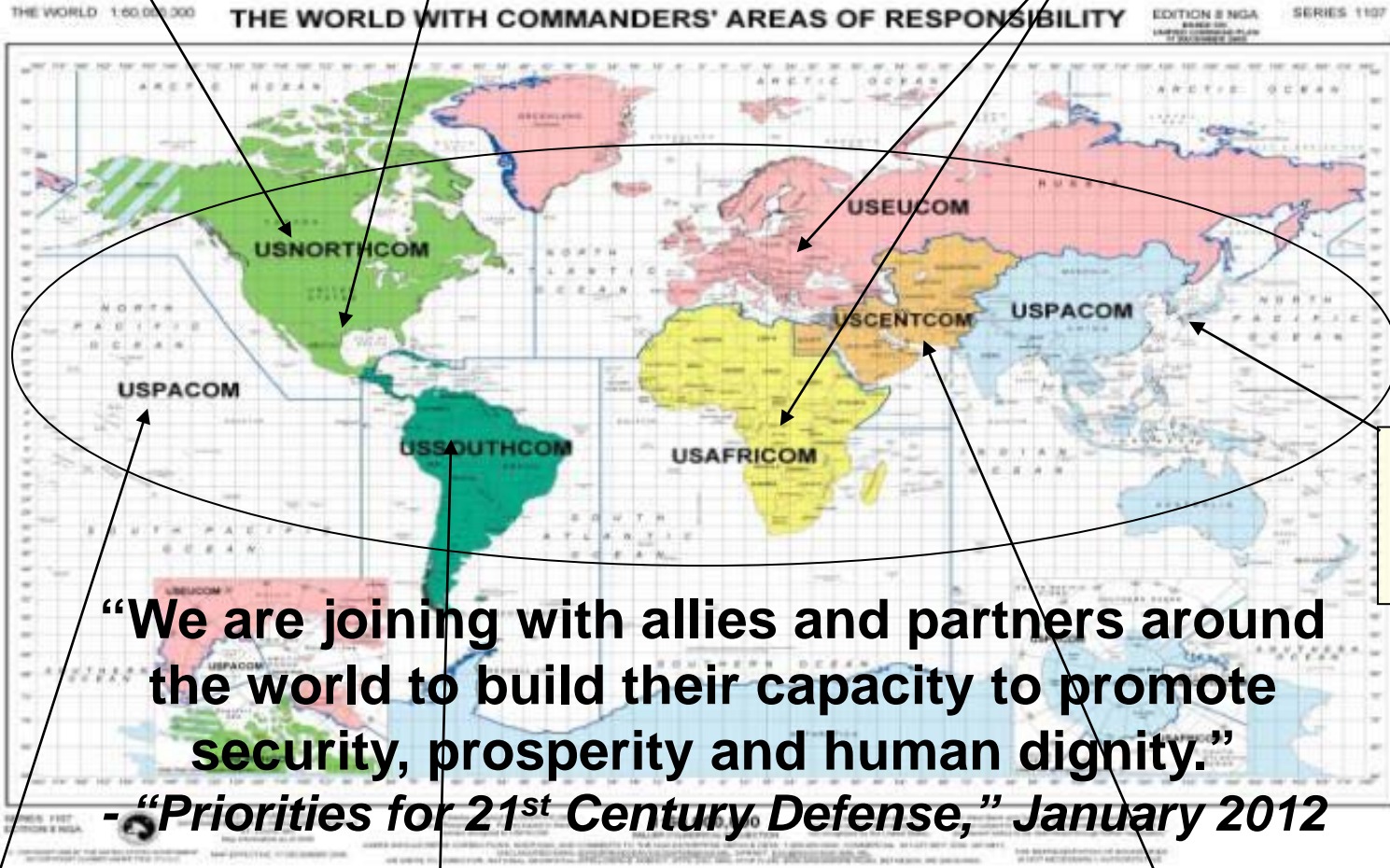
# Geographic Combatant Commands, Agency Liaisons & MSC Alignments

Northwest Division  
NORTHCOM

HQ USACE  
ARNORTH

North Atlantic Division  
EUCOM  
AFRICOM

HQ USACE  
Joint Staff-  
Hampton  
Roads  
SOCOM  
TRANSCOM  
STRATCOM  
CYBERCOM  
USAID  
Asst Sec Def  
for HD  
FEMA



Pacific  
Ocean  
Division  
USFK / 8A

Pacific Ocean Division  
PACOM

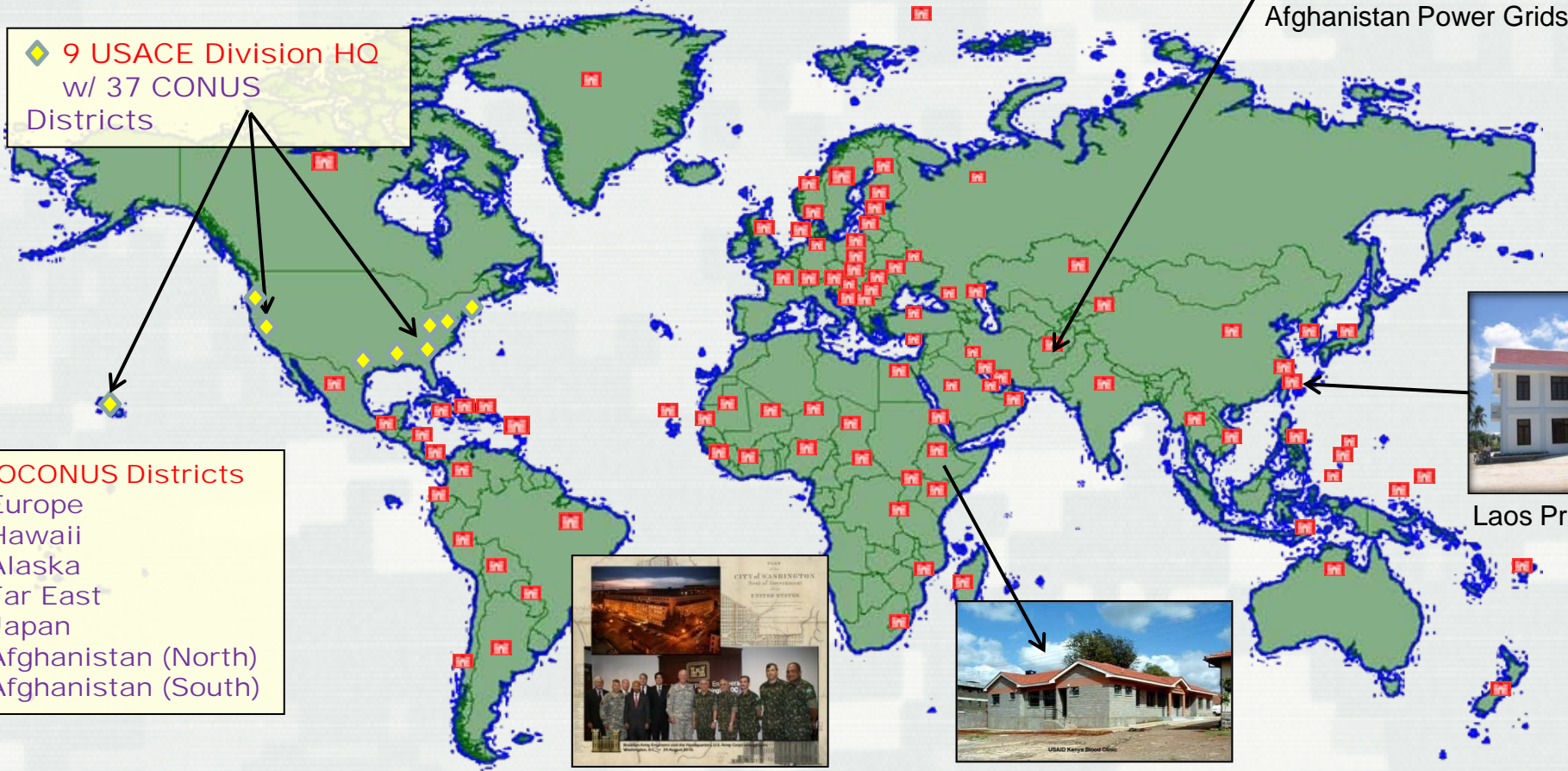
South Atlantic Division  
SOUTHCOM

Trans-Atlantic Division  
CENTCOM  
ARCENT

**BUILDING STRONG®**

# USACE Global Engagement

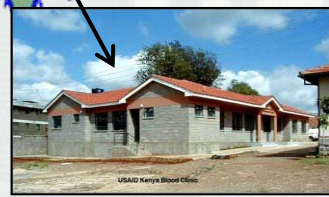
- Physically present or engaged in over 130 countries



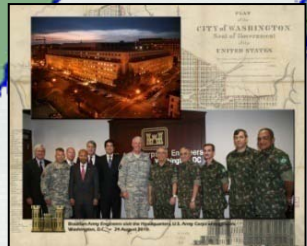
Afghanistan Power Grids



Laos Primary School



Kenya Blood Clinic



Brazilian Army Partnership

- 7 OCONUS Districts
- Europe
  - Hawaii
  - Alaska
  - Far East
  - Japan
  - Afghanistan (North)
  - Afghanistan (South)

|                                   |                                 |
|-----------------------------------|---------------------------------|
| USACE Division HQ locations       | Northwestern - Portland         |
| North Atlantic - New York         | Southwestern - Fort Worth       |
| South Atlantic - Atlanta          | South Pacific - San Francisco   |
| Great Lakes and Ohio - Cincinnati | Pacific Ocean - Hawaii          |
| Mississippi Valley - Vicksburg    | Trans-Atlantic - Winchester, VA |



**BUILDING STRONG®**

# *The First 90 Days*





# ***Military Focus: Defend and Protect our Nation***

That includes:

- Supporting the CENTCOM Commander in winning the current fight and supporting COCOMS in **global security activities**.
- Supporting the Army and the Nation in achieving our **energy security and sustainability goals**.
- Developing a **USACE 2020 Vision and Implementation Plan**
- Strengthening and improving the **Joint Engineer Force**.



---

**BUILDING STRONG®**

# *Civil Works Focus: Transform Civil Works*

Deliver the best possible products and services to the Nation by:

- **Modernizing** the project planning process.
- Enhancing and refining the **budget development process**.
- Evaluating the current and required portfolio of water resources projects through a **smart infrastructure strategy**.
- Improving **methods of delivery**.
- Engaging other governmental and non-governmental partners in working toward **National, Regional and Local priorities**.



---

**BUILDING STRONG®**

# ***Strategic Focus: Prepare USACE for the Future***

This means:

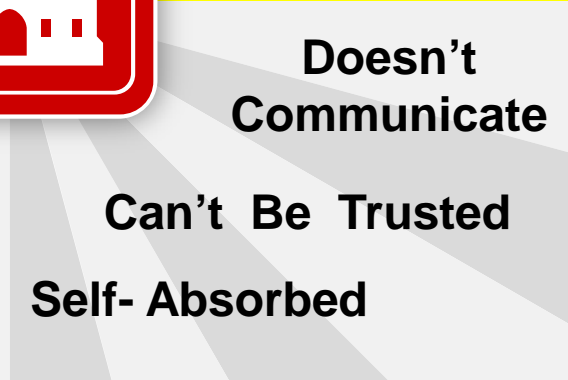
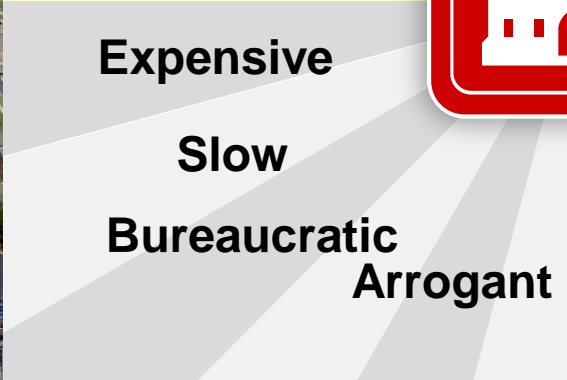
- **Building Strong Teams** through leader development, talent management and STEM outreach.
- Streamlining USACE **Business and Governance** processes.
- Partnering with the **Installation Management Community**.
- Improving **strategic engagement** to build and maintain trust.
- Supporting the **Engineer Regiment**.
- Enhancing interagency **disaster response and recovery** capability.
- Maintaining and advancing critical **enabling technologies**.
- Improving **Interagency and International** Support.



---

**BUILDING STRONG®**

# Perception vs. Reality



# Perceptions

"Corps of Engineers worker admits Iraq kickback scheme"

"Federal trial set to open in latest case faulting Army Corps for Katrina flooding"

"Corps announces another delay for Morganza"

"Corps says it will take 30 - 40 years, half-billion dollars"

"Corps of Engineers, state confrontation turns tense at meeting Wednesday"

"Feds Flunk Flood Protection"

"Corps plan sparks outrage"

"U.S. Corps engineer convicted of bribery"



# Reality

*"The good news is the Army Corps levees that were built around New Orleans, Jefferson Parish and some of these other areas, worked very well, and **they were done expeditiously.**"*

**- President Barack Obama**

*The system's performance during Hurricane Isaac was a **"miracle."***

**- Senator Mary Landrieu (D-LA)**

*"We owe the American people a great debt of gratitude. The \$14.5 billion levee protection system worked exactly as it was supposed to. That's a great story from this storm. This federal investment not only **protected New Orleans**, but secured a region that provides this nation energy security and national security."*

**- New Orleans Mayor Mitch Landrieu**



*First, our new protection system performed as designed, and the corps operated it in a **very professional way.** There was no significant flooding inside this system. Without the post-Katrina improvements, there would have been. This is no small fact, although Isaac didn't fully test the system.*

**- Senator David Vitter (R-LA)**

*"**Incredible work and effort** from the Corps of Engineers. Please pass along my thanks."*

**--GEN Raymond Odierno,  
Chief of Staff of the Army**



**BUILDING STRONG®**



*Wire coin made by the Soldiers of the 7<sup>th</sup> EN BN from wires recovered off an IED in Afghanistan and presented to GEN Allen on 30 April 2012.*



**2nd Lieutenant David E. Rylander**



**Specialist Junot LeGrandCochilus**